

BRADFORD DISTRICT PARTNERSHIP



ANNUAL REPORT

2016–2017

(prepared June 2017)

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1. Introduction and Purpose

This Annual Report highlights the achievements and ambitions of the Bradford District Partnership (BDP) during 2016-17 and provides an overview of the key challenges for the coming year.

The performance against each of the success measures in the District Plan is presented with a trajectory on how we are doing, case studies of our successes alongside the work that still needs to be done in the next year.

The BDP Board, which approved the BDP annual report in June 2017, has given its commitment to continue collaboration and close working across sectors and organisations in the district to deliver the District Plan.

The year ahead provides a great opportunity to build on the good work done over the last few years, while also focusing on the areas that need further enhancement. The BDP Board will continue to play a key role in informing policy development and facilitating joined-up working and delivery of services.

2. Bradford District Partnership Overview

The Bradford District Partnership (BDP) brings representatives of the public, private, voluntary and community sectors together to work to improve the quality of life for all who live in, work in and visit Bradford District. The BDP acts as the strategic body which enables partners to come together to focus on current issues and future challenges, and to co-ordinate, facilitate and challenge delivery.

The BDP's main purpose is to harness the collective resources of the district to drive delivery of the outcomes outlined within the District Plan 2016-20. The BDP Board provides strategic direction and oversight of the delivery of the District Plan through the Strategic Delivery Partnerships (SDPs).

The District Plan sets out Bradford District's vision and priorities for action. It also provides a performance framework for accountability, while at the same time highlighting the coordinated effort needed across organisations to deliver our shared outcomes. Our outcomes will be led by each of our Strategic Delivery Partnerships as follows.

SDP	DISTRICT PLAN OUTCOME
Producer City	Better skills, more good jobs and a growing economy
	Decent homes that people can afford to live in
Health and Wellbeing Board	Better health, better lives
Children's Trust	A great start and good schools for all our children
Safer and Stronger Communities Partnership	Safe, clean and active communities

For further information on our governance arrangements please see the BDP Governance Handbook which can be found [here](#).

The BDP Board who have oversight of the Annual Report are made of senior representatives from Bradford Chamber, Bradford Council (political and corporate), Bradford Districts Clinical Commissioning Groups, Bradford District Assembly (VCS), Incommunities, NHS Hospital Trusts, University of Bradford, West Yorkshire Police.

3. Progress 2016–2017

3.1 Overview

The Bradford District Plan 2016-2020 was developed collaboratively with partners within the BDP. The Plan sets out how all members of the BDP can do things differently, help communities to do more for themselves, work better across organisations and act proactively rather than just respond to issues. It aims to draw on the resources and activity of local people, communities, businesses and organisations across the district. For each outcome, the Plan sets out the district's ambition, describes where we are now and highlights key actions which will help us progress, as well as identifying targets that will help us measure our success.

Over the last 12 months the BPD Board itself has focused its discussions and work on the cross thematic elements of prevention and early intervention which has led to pilot work being undertaken in Keighley with a multi agency co-located focus on mental health. The learning from this has informed further ambition to explore more multi agency area hubs, with a scoping exercise being commissioned commencing in June 2017. The aim of this project is to connect existing and developing prevention and early intervention area based activities. This will initially be done through mapping out existing work, identifying good practice and lessons learnt, identifying referral opportunities, and maximising data sharing.

3.2 Highlights of progress against District Plan outcomes

The section below includes a brief overview of progress and key developments against each of the District Plan outcomes from each of the Strategic Delivery Partnerships. The detailed progress update is then captured for each outcome presented in the appendices. The Annual Report is published on the Bradford District Partnership website <https://bdp.bradford.gov.uk/>.



Better skills, more good jobs and a growing economy

Achievement highlights

- An employer led education and skills system to match local people to local jobs has been created through Bradford Pathways and the Industrial Centres of Excellence.
- Strategic employment sites for new and growing businesses have been brought forward to include the M62 enterprise zones and Gain Lane in BD3.
- The district's town centres and Bradford city have continued to be regenerated with the development underway for The Light cinema complex and the Keighley business improvement district successfully completing its first year of operation.
- Work with the city region and national partners has led to the NPR campaign progressing well, a business case for Tong Street improvements being undertaken and the Bradford to Shipley corridor improvements progressing with an outline business case now in place.
- The district has been promoted to investors with more support having been provided to companies

wishing to start or expand their export activities.

The next 12 months

- Brexit is emerging as a key issue for businesses across the district, with uncertainty over the status of EU nationals working here beginning to impact on recruitment. If trade reverts to WTO tariffs many businesses will be at a significant competitive disadvantage which could mean some companies relocating production to the EU.
- Making the economic case for Bradford City Centre station on the Northern Powerhouse Rail network is also a key task.
- The district's response to the government industrial strategy consultation highlights the value of initiatives like Bradford Pathways and our ICE in linking education and skills to real job opportunities.
- A new economic growth strategy will be developed by summer 2017 along with a focus on the Airport Link, One City Park, Public Sector Hub and Strategic Employment Sites.
- In addition a Health and Social Care ICE will be developed to address the broad range of labour market needs of the sector, establishing critical entry points and advancement opportunities.



A great start and good schools for all our children

Achievement highlights

- Further work has taken place on the integrated early years pathway, development of the safe space for children in mental health crisis and the work undertaken by the literacy hub particularly with boys.
- The Children and Young People's Plan has been developed and published, setting out the district's priorities for children.
- Priorities for children in poverty have been identified and actions put in place to tackle them.

The next 12 months

- A focus will be given to the two 'key imperatives' recently identified as school attendance and missing children. It is expected that addressing these two issues will also improve attainment.
- The priorities set out in the Children and Young People's Plan will be connected to the programmes in place to ensure work isn't undertaken in isolation.
- Focus will continue on the Education Covenant, leveraging in the resources of partners.



Better health, better lives

Achievement highlights

- The Mental Wellbeing Strategy has been shaped to ensure a strong focus on prevention and early intervention.
- A Healthy Lifestyle Board has been established and is planning how to scale up action to address child and adult overweight and obesity and wellbeing in general.
- The Board's annual safeguarding and wellbeing meeting focused on the national review of early

deaths of people with learning disabilities and mental health needs. Local data will be reviewed.

- The district is performing well nationally on several measures within the Better Care Fund including reducing Delayed Transfers of Care. This helps to reduce pressure on hospital beds.
- A fully integrated local health plan is being developed for the first time. This will give an overview of how resources for health and wellbeing are being used in the District.
- Development of the Joint Health and Wellbeing Strategy for 2017-2022 has begun.

The next 12 months

- The new Joint Health and Wellbeing Strategy will develop a more targeted approach to some of our long standing health inequalities, which are largely concentrated in areas of high deprivation.
- The Board will continue to lead integration and transformation across the health, care and wellbeing sector.
- The health sector will agree the best use of additional government funds to meet adult social care need and to create a sustainable care system.
- Tools will be developed to accompany and support the new Joint Health and Wellbeing Strategy – including a performance tracker and a toolkit to make sure we are considering the right things in our decision-making.
- The strategy will focus on helping people to stay well, and on earlier intervention to reduce the progression of illness and reduce demand for urgent and emergency care.



Safe, clean and active communities

Achievement highlights

- A Public Space Protection Order was recently implemented and enforcement is taking place with the long term aim of addressing problems of street drinking and former legal highs.
- Six project officers have been resourced to work on addressing community cohesion, developing the white ribbon campaign and anti-social behaviour and other key priorities in the Safer and Stronger Communities Plan.
- The Restorative Justice Hub received a police Commendation and won a Restorative Practice Living Award.
- Recorded anti-social incidents fell, but the overall levels indicate a need to continue a focus on this work.
- Controlling Migration Funding has been received to help minimise the pressures migration can have on communities and within services.
- Under Operation Steerside Police have apprehended over 8,780 drivers to help reduce problem and antisocial driving.

The next 12 months

- Building our work on community relations including a focus on the increasing hate crime levels in the district.
- There will be a focus on reducing repeat victimisation rates for domestic abuse.
- Following the increase in child sexual exploitation referrals, work will continue on protecting young

people through raising awareness and bringing perpetrators to justice.

- Developing the People Can campaign to include a more advanced online platform and greater uptake by partners across the district.
- Continue to undertake activities which reduce anti-social behaviour, especially diversionary projects with young people.
- A new approach to enforcement on littering in our towns and city centre.



Decent homes that people can afford to live in

Achievement highlights

- The number of new affordable homes delivered by Registered Providers has increased.
- The number of Disabled Facilities Grants completions has continued to grow.
- Through the Great Places to Grow Old programme contractors have been appointed to deliver extra care and intermediate care schemes in Keighley.
- Positive action has prevented almost 5,000 households who were threatened with homelessness from becoming homeless.

The next 12 months

- Sustain continued growth in the number of additional homes delivered.
- The provision of new affordable homes for rent is likely to be constrained by the reforms to the welfare benefits system. The reforms will also impact Bradford disproportionately due to our higher proportion of larger households.
- Due to the Local Housing Allowance cap there is an increasing challenge to engage and incentivise private landlords to house single under 35s in shared accommodation.
- Elements of the new Housing and Planning Act will be implemented in 2017/18 which will impact on the way housing enforcement is conducted.
- A focus will be given to tackling poor quality housing through enforcement and support.
- The not for profit White Rose Energy company will be promoted offering fair energy prices to residential properties across the region.
- Proactive preparation for the additional demands of the Homelessness Reduction Act 2017.
- Work will continue with private landlords to increase the supply of properties for people in housing need.

4. Further information and contact

4.1 BDP website

The BDP website <https://bdp.bradford.gov.uk/> provides further details on the work of the BDP. Monthly performance reports can be found there through the District Dashboard, along with minutes and papers of Strategic Delivery Partnership meetings.

4.2 Contact

For further information in relation to the work of the BDP please contact Kathryn Jones on 01274 433664 or k.jones@bradford.gov.uk. Further contacts are also available on the BDP web pages [here](#).

5. Appendices

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2. A great start and good schools for all our children
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5. Decent homes that people can afford to live in



1. Better skills, more good jobs and a growing economy

Ambition

Our goal is a high-value, high-skill economy driven by innovative and productive businesses that delivers growth and opportunity for all. A strong and sustainable economy will generate the wealth and prosperity to enable people to enjoy higher living standards and lead healthier lives.

Action to create a vocationally-led, business-focused education and training offer will help to deliver the district's growth potential and contribution to the wider City Region economy. Greater connectivity through improved transport and digital infrastructure is also a key priority. Improving transport links with Leeds and other cities in the North and the UK will enhance our offer nationally and internationally. Moving to a zero carbon economy requires new energy generation, resource efficient businesses and investment in green infrastructure.

Progress on our success measures for 2020

District Plan 2020 target	Short name	Latest value	Trajectory to 2020 target
2a) Increase the percentage of our working-age population in employment and get much closer to the England average	Overall Employment Rate for the whole working age population	67.3%	
2b) Increase the percentage of working-age people qualified to at least Level 3 in line with, or better than, the England average	Proportion of working age population qualified to at least NVQ Level 3	42.0%	
2c) Reduce CO2 emissions per capita further, and maintain below the England average	CO2 Emissions per capita (tonnes)	4.5	
2d) Reduce the proportion of population claiming out of work benefits in line with the Yorkshire & Humber average	Proportion of working age population claiming out of work benefits	11.2%	

- On track to meet target by 2020
- Some concerns/possible delays
- Not expected to be achieved

Economic Performance: The number of working age people in employment in Bradford District increased by 4,700 in Q4 2016 compared to Q4 2015. The working age employment rate increased by 1.9 percentage points to 67.3% which was 5.9 percentage points below the England rate of 73.2% points. Bradford's employment rate improved relative to the England rate over the year to December 2016 and narrowed the gap by 1.2 percentage points from 7.1 in 2015. Bradford's employment has recovered steadily since 2011 following the impact of the 2008 recession. For Bradford to match the England employment rate requires an additional 19,200 working residents in employment. More widely the improvement in the employment rate reflects an increase in GVA across the district. GVA was £9.5 billion in 2015, an increase of 3.7% over the previous year which outpaced national growth of 2.6% and Leeds city region growth of 3.4%.

Skills: The proportion of working age people qualified to at least NVQ level 3 in Bradford District fell by 6,500 to 42.0% in Q4 2016, compared to 43.8% in Q4 2015. Bradford's rate declined relative to the England rate over the year to December 2016. The gap in 2015 was 11.8 percentage points and 14.7 percentage points in 2016.

CO2 emissions: CO2 emissions from all sectors were either reduced or flat making the co2 per capita over 10% lower in this latest year. Domestic emissions were reduced by over 15% and this is at the same time that the number of households in the district considered to be in fuel poverty fell by 1%.

Benefits claimants: The number of working age people claiming out of work benefits fell by 2,960 to 49,790 over the year to August 2016 which was consistent with an increase in employment over the same period. This represents a rate of 15.1% of the total work age population which was higher than the Yorkshire and Humber rate of 12.8%. Bradford's rate improved relative to the regional rate over the year to August 2016 and narrowed the gap by 0.2 percentage points from 2.5 in 2015. However this rate of improvement will not be enough to bring the Bradford rate in line with Yorkshire and Humber rate by 2020 and a more likely target would be to halve the gap with the regional rate. The fall in the benefits claimants was largely due to a fall of 2,630 people claiming Jobseekers allowance which represents a 28% reduction compared to a national fall of 22%. Bradford saw higher than average increases in the number of people claiming incapacity benefit and carer's allowance. In August 2016 there were 14,960 people claiming incapacity benefit in Bradford District. This was nearly twice the 7,960 people claiming Jobseekers Allowance.

Good things are happening here

DHEZ

The refurbishment of an existing University campus building to become DHEZ Academic will be completed in early July with an October opening. The Centre will offer patient access to innovations in areas of digital health and care, research expertise such as optometry, digital diagnostics and physiotherapy. DHEZ Academic will also offer incubation space for digital health entrepreneurs to complement the incubation space in the Digital Exchange, home of DHEZ Ltd.

City Centre Growth Scheme

The City Centre Growth Scheme continues to support businesses to move into or expand within the Growth Zone area. To date the scheme has assisted well over 200 businesses through the provision of Capital grants and business rate rebates which has supported the creation of over 650 new and additional jobs. A particular focus of the scheme has been support to independent businesses with 43 of those supported being new starts. The scheme has significant success in strengthening the night time economy of the City Centre and has also assisted in bringing 80 vacant properties back into commercial use.

AD:Venture

Bradford Council is a partner in the Leeds City Region European Regional Development Fund (ERDF) Ad:Venture programme which will deliver a programme of activity to enhance the competitiveness of small and medium sized enterprises for three years from April 2017. A new full time post has been developed to be recruited by Bradford Council and seconded to DHEZ Ltd to provide specialist business support to digital health SME's with growth potential, part-funded by ERDF Ad:Venture programme and part-funded by the Council until June 2019.

Smart Cities Network

Digital Catapult Centre Yorkshire and Bradford Council is leading the way with rolling out a new low power wide area network (LPWAN) and infrastructure for connecting devices and Internet of Things technologies. This will support trialling latest technologies to support flood resilience, environmental monitoring and health and social care innovations.

Inclusive Growth

Bradford hosted a very successful national launch of the RSA Inclusive Growth Commission's Principles and Practice guide in March 2017. The joint RSA / LCR half day conference heard from national experts and local business and communities about their experiences of Inclusive Growth and what is required to support a more inclusive economy enabling the widest range of people and places to both contribute to and benefit from economic success. Bradford is continuing its engagement with the RSA and is also playing a prominent role in the West Yorkshire Combined Authority Inclusive Growth Steering Group that is delivering a number of actions to deliver inclusive growth outcomes.

Our achievements over the last 12 months

Develop an employer-led education and skills system to match local people to jobs:

Bradford Pathways

The Pathways approach offers a model for implementing careers and technical education and brokering the partnerships between education and employers to deliver this. The model has been under development for twelve months with the Bradford Pathways team in place since December. The model will be embedded across all age phases of education across the district.

The Bradford Pathways programme to date has engaged twelve primary and twelve secondary schools to both support the development of the model and pilot activity with further considerable interest and response from other partners across the district. For example the new 'Bradford College Plus' programme which is based on the Bradford Pathways approach, marks a significant milestone in the roll out of Bradford Pathways with almost 40% of our 16-19 provision at the College.

Industrial Centre of Excellence (ICE)

The ICE programme runs alongside, contributes to and is informed by the Bradford Pathways approach. ICE has now just completed its third year of activity and has continued to grow in terms of both educational and business partners and the number of young people on programme across the current four ICE. There are 31 lead business partners currently on the four ICE board and 150 associate business partners – most recently including Santander, O2, Barclays and Asda. Beyond this there are over 300 businesses that actively engage on the ICE programme. The education partners are currently 18 secondary school, the three further education colleges in the district and the University of Bradford.

In academic year 2016/17 it is planned to have 2,000 students on programme, this is 500 more than the original annual target at the beginning of the programme at this stage. The plan is to raise that to 3,000 students on programme in 2017/18.

Groundwork Partnership

Responding to employer need identified through the Centre of Excellence for the Built Environment, the Groundwork collaborative partnership between Bradford College and local business (Arnold Laver Wood Merchants, Yorkshire Water and Moortown Civil Engineering and Groundwork specialists) is developing a training centre to upskill workers currently employed in the groundwork industry to Levels 3, 4 and 5. The Centre being developed in Esholt will also train local 16-18 year old and unemployed people in craft skills to work in the sector, with the capacity for around 480 people per year from the Bradford area to attain work readiness in this field.

Strengthen links between universities and colleges and industry to support innovation and knowledge transfer:

Tech Bradford

Tech Bradford is a People and Innovation Board (PIB) led initiative to drive the development of a thriving tech start-up ecosystem for young entrepreneurs in Bradford. Bradford College, the University, National Science and Media Museum and the Council are overseeing an externally commissioned piece of work on behalf of the PIB to research and provide guidance on building on

existing local resources to develop an entrepreneurial start-up ecosystem for young people in Bradford.

Digital Catapult Centre Yorkshire

Bradford based Digital Catapult Centre Yorkshire is broadening and strengthening links with Yorkshire University partners and SMEs to capture the value that digital innovation and data can contribute to the regional and national economy. The centre provides events and drives open innovation projects for digital SMEs, academics and the public sector in data and digital technology to commercialise R&D.

Higher skills provision in colleges

Bradford College has a long-established higher education (HE) provision, with substantial student numbers with destination data demonstrating the College's postgraduate and foundation degree students having better than national employment rates upon completion of their courses based on strong employer links enhancing student success. The College is working to expand this offer, prioritising the development of a portfolio of higher level apprenticeships specifically working with targeted employers to ensure content is relevant and gives the students the best possible progression opportunities upon completion.

ShIPLEY College has not traditionally delivered qualifications above Level 3 (equivalent to A Level) but in recent years the College has successfully begun to build a HE offer aligned to local economic need and has launched a postgraduate teaching course in 2014/15 and a Level 4 Accountancy qualification in 15/16. Building upon this, a range of similar qualifications are now planned in Leadership and Management, Computing and Childcare, working closely with businesses to meet employer needs.

Keighley College has also reviewed and expanded its higher skills provision and is working through a partnership approach with ShIPLEY College and the University Centre at Leeds City College to deliver a new range of foundation degrees from September 2017. As with ShIPLEY and Bradford, Keighley are working with employers to create new Higher Apprenticeship places across the district.

Bringing forward strategic employment sites for new and growing businesses

M62 Enterprise Zones - Three of the sites identified in the M62 corridor Enterprise Zone area are within Bradford District and work is progressing to deliver development on each of them.

Parry Lane BD4 – Work on delivering a scheme on this Council owned site is on-going. A redevelopment of the site could deliver up to 150,000 sq ft of modern industrial accommodation. A bid to extend the eligible site area to an adjacent privately owned site has recently been approved and this site could accommodate up to a further 80,000 sq ft of development.

Gain Lane BD3 – A privately owned site located in East Bradford on the border with Leeds. A comprehensive redevelopment of an allocated employment site will deliver up to 300,000 sq ft of industrial and office accommodation. An outline planning application for the development was submitted in April 2017 by developer CDP Ltd.

Staithegate Lane BD6 – Another privately owned site which could deliver up to 130,000 sq ft of industrial accommodation adjacent to the M606. The site has known constraints and site investigation works will take place over the summer of 2017 with a view to preparing an outline planning application at the end of the year.

Increasing provision and access to super/ultrafast broadband

Phase 2 of the Superfast West Yorkshire Broadband infrastructure programme is well underway. Using a mixture of government, EU and BT funding it is expected that 98-99% of all premises in the district will have access to >24Mbps broadband by 2020. The Council has also been working with a range of broadband suppliers to increase the number of internet providers and services available across the district. A new digital support programme for businesses will commence in June 2017.

Continuing the regeneration of our city and town centres:

Top of Town

The Council has taken an option to purchase the former Marks & Spencer building on Darley Street as part of a proposal to develop a new food-focussed market there to allow replacement of the Oastler Centre by new housing . Along with a major facelift of the Kirkgate Market to concentrate on non-food use, this proposal is part of a £15m development scheme to help regenerate the “Top of Town”. Other initiatives include significant public realm improvements, especially to North Parade and adjoining streets, and the Heritage Lottery Fund-financed Heritage Townscape Initiative which will lead to a £2m 5 year programme starting in 2018 to work with building owners to make improvements to historic and increase their use.

The Light [Broadway phase 2]

Development by Meyer Bergman of the seven screen The Light cinema complex and four associated café / restaurant units adjoining The Broadway shopping centre is underway, with planned opening in time for Christmas 2017.

Forster Square station

A formal submission of The Gateway One Business Case for the station re-development will be considered by West Yorkshire Combined Authority in May 2017 with a view to potentially securing funding for the development of the Full Business Case submission during the latter part of 2017/early 2018. If approved and the project continues to programme, handover of the new station is planned for early 2021.

Bradford Interchange

The current master planning exercise is now drawing to a close and the detailed report outlining potential delivery strategies for improvements to the Interchange (including recognition of a potential city centre stop on NPR) was due to be presented to the Council in April. This work will inform the potential delivery strategy of West Yorkshire and Transport Fund elements including identifying when an Outline Business case can and should be submitted.

Bradford City Centre BID Development

A private sector-led Bradford city centre Business Improvement District (BID) development group has been established, led by Ian Ward, General Manager of The Broadway to promote the development of, and positive vote for, a second District BID (after Keighley). The Council is contributing to development costs and an experienced BID consultant is being sought to undertake much of the development work. The vote is expected in September 2018, with – if successful – the BID going live in December 2018.

Odeon

The Council continues to assist Bradford Live in delivering a redevelopment of this iconic Bradford building. Despite a setback earlier this year when operator AMG took the decision not to sign up to the scheme Bradford Live are now in active discussions with two further operators. The Council have secured some initial funding of £325,000 from Leeds City Region to undertake some strip out works and this will be available to Bradford Live once an operator is signed up.

Keighley BID

The Keighley Bid has successfully completed its first year of operation, as confirmed via the first AGM on 11 April. The new company limited by guarantee is supported by a full staff team and is delivering a diverse programme to and with assistance from both retail, commercial and other town centre based businesses in line with the business plan.

Work with city region and national partners to increase investment in our transport infrastructure:

The NPR campaign is progressing well with a positive meeting taking place between the Council Leader and Chief Executive with the Secretary of State for Transport. At the meeting the Council with

business leaders set out the strong economic and connectivity case for an NPR station in Bradford. Recent feedback from Network Rail and TfN is that a Bradford City centre station on the NPR route between Leeds and Manchester is feasible. The Council are now undertaking a wider and proactive campaign to push the Bradford case with key stakeholders and organisations right across the North of England to secure a Bradford stop on Northern Powerhouse Rail Route

WYCA Transport schemes

Hard Ings – Land acquisition on this project remains the main hindrance to progress. Work is now concentrating on the preparation of the Compulsory Purchase Order and associated Side Roads Order which are to be lodged with the Secretary of State before the end of March 2017. Early indications are that a Public Inquiry into the scheme will be required which is likely to be held in August/September this year.

Harrogate Road / New Line Junction Improvement – This scheme similarly is being delayed through the acquisition of the necessary land associated with its delivery and the complexities of trying to address a compensatory parking issue for the New Line Retail Park. Currently it is anticipated that the CPO/SRO will be lodged with the SoS in April/May (subject to planning approvals).

Tong Street – Work is now drawing to a close of the Outline Business Case submission for the improvement to Tong Street between Dudley Hill Roundabout and West Hill Street. Transport modelling work remains outstanding to provide robust evidence of the economic benefits of the scheme necessary to progress through the OBC approval process of WYCA.

South East Bradford Access Road – a commission to undertake development of an Expression of Interest Document to the WYCA is currently being drafted. This work will be procured during April 2017 and should report within six months on potential route options, indicative costs and benefits associated with any proposal. This work will inform the submission of a formal bid to the WYCA for funding to develop an Outline Business Case.

Bradford to Shipley Corridor Improvement – resources have now become available to undertake the development of the Outline Business Case development for this project. Early work will concentrate on 'early win' opportunities associated with the potential acceleration of elements of the scheme which do not require third party land.

Bus Corridor Improvement Programme – A high level assessment of potential options for dealing with bus issues affecting journey times and reliability has been undertaken by WYCA in partnership with Bradford Council. There is the potential to escalate a number of junction improvements in Bradford. Potentially this would include two junctions on the outer ring road and the Leeds Road / Valley Road junction being widened to provide dedicated bus and capacity improvements.

Promoting Bradford to Investors, businesses and skilled workers to unlock our growth potential:

The main focus of marketing for Bradford is through the Invest in Bradford brand. The BIE Team develop and maintain the IIB website (which was revamped in early 2017) which provides a resource to (inward and indigenous) business investors considering a Bradford location. The team proactively generate investment enquiries and handle the enquiries themselves. Bradford works with partners to develop their profile in this area and make the case for investment. For example, Bradford attends the very large MIPIM and MIPIM UK international property events.

Support more businesses to export

Support is provided to Bradford District companies wishing to start or expand their export activities through the active participation of both the Council and WNYCC as partners in the Enterprise Europe Network (EEN) and through the services of Chamber International. Using the EEN, local companies have been able to access help to find distributors, agents and other international partners in over 60 countries worldwide, as well as information and advice on such issues as local rules and regulations,

protecting their intellectual property and CE marking. All EEN services are free to use, thanks to support from the European Commission and Innovate UK, the Government's Innovation Agency. Through Chamber International, support is available with export documentation and procedures, as well as a comprehensive export training programme.

Improving renewables and energy costs

The Council have been working to develop a partnership with White Rose Energy to allow the promotion of fairly priced energy within the district. The council are also developing the Bradford Civic Quarter District Energy project which will be able to supply fairly priced, low carbon, part renewable, heat and electricity to buildings in the city centre.

The challenges facing us over the next 12 months

Brexit is emerging as a key issue for businesses across the district and particularly for the manufacturing sector which relies heavily on EU export markets for their products. Uncertainty over the status of EU nationals working here is also beginning to impact on recruitment as businesses have increasingly looked to the EU and the accession countries such as Poland in particular to source workers.

Looking forward to 2020 and beyond it is clear that a 'hard' Brexit with trade reverting to WTO tariffs and UK import taxes will place many businesses at a significant competitive disadvantage. In some instances this could mean companies relocating production to the EU and will also affect investment decisions of EU owned operations in the district. The labour issue will also be a factor but also represents an opportunity to work with employers to meet skills needs using local people. The recent employer sponsored Textile Skills Academy set as part of the JRF Poverty and Ethnicity project is one example of how this can be achieved.

Making the economic case for Bradford City Centre station on the Northern Powerhouse Rail network is a key task over the coming year with a decision expected by the end of 2018. The support of businesses will be critical to Bradford's case alongside a strong and robust economic case that demonstrates the impact on the wider Northern Powerhouse and UK economy.

Our focus for the next 12 months

Partners in Bradford's Producer City Board have responded to the government's Industrial Strategy consultation on how best to grow the nation's economy. We have taken the opportunity offered by the consultation to highlight the importance of investing in a city centre stop for Northern Powerhouse Rail. Our response also suggests that the government's strategy misses enough emphasis on the role of a good education in growing the economy in a way that helps everyone to prosper, and highlights the value of initiatives like Bradford Pathways and our Industrial Centres of Excellence in linking education and skills to real job opportunities.

Following this response to Government, partners in Bradford will focus on how we can work together in the district to update our approach to supporting the district's economy. A new economic growth strategy will be developed by Summer 2017.

Airport Link

Developing Apperley Bridge Station as a gateway station to the Airport to improve links between Bradford and Leeds Bradford Airport.

One City Park

The Council has secured funding of £5.2m from the Combined Authority to facilitate the development of One City Park to deliver up to 100,000 sq ft of Grade A specification offices. Work is continuing on the preferred method for delivering what will be in total a £25-30m scheme in the heart of Bradford City Centre.

Public Sector Hub

The discussions regarding the redevelopment of the Jacobs Well, Bradford site will continue this year with the provision of office accommodation for occupation by public sector staff and services to be delivered by 2020.

Strategic Employment Sites

The City Centre remains a priority, with the Top of Town and the markets relocation being a particular area of focus. Alongside the management of the programme and developing plans for the Oastler site, a package of business support will be developed to assist traders through the transition process.

The City Centre Growth Scheme will provide on-going support new and existing businesses in the City Centre. The Priority Streets element of the scheme will continue to offer capital grants to support re-occupation of vacant units in key streets.

A key action of the Top of Town Delivery Plan is a connectivity scheme to create better pedestrian linkages across the City Centre and public realm improvements in Upper Darley Street, North Parade and surrounding streets. Consultation and detailed designs to be completed this year.

Bradford Pathways

Further work will be undertaken to develop system-wide career pathways, the related resources and engage more employers and education partners with the programme.

Development of a Health and Social Care ICE

The health and social care industry is a major employer in Bradford and is continued to grow apace in line with demographic growth and an ageing population as people live longer with complex medical conditions. The new Health and Social Care ICE will address the broad range of labour market needs of the sector, establishing critical entry points and advancement opportunities.

Development of Key Stage 4 Technical Pathways

The Council and the three FE Colleges, through the post-16 partnership, are working with secondary schools and employers to develop technical pathways (including studying GCSE equivalent qualifications) from Key Stage 4 (Years 10 and 11) into post-16 education and training. This will increase demand for higher technical skills through the schools system, and create a comprehensive approach to career and technical education in Bradford, ensuring the aspirational level of FE students is raised to minimum of Level 3. Technical pathways will connect strong academic and technical learning with real-world experiences to ensure that students recognise the relevance of their education to their futures, both in school, college, university and the workplace and active citizenship.

Bradford Council's Apprenticeship Programme

The Council as a major employer in the district offers an incredible variety of high quality jobs and career path opportunities. The council must consider how better to leverage its position to open up desirable job opportunities to young people for example offering many more work-based learning opportunities.

We know that 2.3% of the Council workforce will be apprentices with young people a priority group in terms of achieving this. Specifically the Council will look to engage and support young people with long-term, multiple barriers with protected characteristics from vulnerable groups. They will do this by offering a Workstart programme aimed at 18-24 year olds through the Learning and Development Academy and the development of pre-apprenticeship programmes.

SkillsHouse

We are exploring the options to co-locate SkillsHouse with JobCentre Plus, the National Careers Service and other key partners, including the University and Colleges, to create a one stop shop for young people looking for career development and employment and over time scale up the provision to cover all sectors of the economy. Alongside this we will work to roll out World Host status to key locations across the district.

Local Plan

Now that the holding direction has been lifted by Government, it will be important to get the Core Strategy adopted after the 2017 general election and be moving onto land allocations as swiftly as possible.



2. A great start and good schools for all our children

Ambition

Securing a successful future for the district depends on securing a successful future for our children. We want to make sure every child can reach their full potential regardless of where they live, cultural background or financial circumstance. This means offering the right help at the right time to ensure they are happy, healthy and achieving throughout their lives.

A good education is central to this. While we have seen improvement in educational attainment, this hasn't gone far enough. Things have to change and we want all our schools to be 'good' or 'outstanding' by 2020.

Progress on our success measures for 2020

District Plan 2020 target	Short name	Latest value	Trajectory to 2020 target
3a) Every child to attend a school rated good or better	Percentage of pupils attending a Primary School judged good or outstanding	75.0%	
3a) Every child to attend a school rated good or better	Percentage of pupils attending a Secondary School judged good or outstanding	44.0%	
3b) Children's attainment at the age of 11 to be as good as, or better, than the England average	Percentage of pupils reaching the expected standard in reading, writing & maths combined at Key Stage 2	47%	
3c) GCSE attainment to be as good as, or better, than the England average	Key Stage 4 - Attainment 8	45.7	
3c) GCSE attainment to be as good as, or better, than the England average	Key Stage 4 - Progress 8	-0.15	
3d) Keep our rates of young people not in employment, education or training significantly lower than the England average	NEET (not in education, employment or training) rate for academic age 16 to 18	3.5%	
3e) Reduce child poverty levels in line with Yorkshire & Humber levels, and in all parts of the district	Children in poverty	28.6%	

- On track to meet target by 2020
- Some concerns/possible delays
- Not expected to be achieved

Good things are happening here

All across the partnership good things have been happening relating to children and young people. This has included further work on our integrated early years pathway, development of the safe space for children in mental health crisis and the work undertaken by our literacy hub particularly with boys.

By September 2017 we will have opened our latest Industrial Centre of Excellence (ICE) for Health and Social Care. This will join an established network of education/industry sector partnerships to build a district-wide system of career pathways. Benefits for children will include: economic growth in the district, increased competitiveness of the sector, enhanced educational attainment, hiring rates and career progression for young people.

In Bradford East in 2016, a summer programme was run by a community group working in partnership with a secondary school to support young people over the year 6 to 7 transition. This programme successfully helped a number of potentially vulnerable children prepare for secondary school and to settle well into year 7.

The Trust worked with the National Children's Commissioner to find out how young people feel about growing up in the district, and the results reinforce what young people tell us directly. Young people growing up in Bradford know they are doing so during a period of real challenge and change, but also at a time of great possibility and hope for the future.

Bradford young people have told us that having a sense of community is important to them, and there is an eagerness from young people to embrace the diversity of the district. They also told us that as a district we have more to do in terms of making sure they feel safe. They share the desire of everyone in Bradford to make the city a safe place to live, work and spend leisure time. Young people from all parts of the district also tell us that they worry about being in separate communities and they want our district to be a place where everyone feels welcome, where communities work together and where they feel they have influence and can be part of shaping the future. Bradford young people have high aspirations to be part of a national and world community and some tell us that they think they may have to leave Bradford to achieve successful careers. We need to make sure that Bradford young people also aspire to use their talents within the district to help create the vibrant wealthy economy that we need.

Our achievements over the last 12 months

The Children's Trust Board is leading on partnership oversight of work with children and young people. The Bradford Children's Trust is the leadership group which brings together all of the partners who work with children and young people, to make joint plans and to hold everyone to account for the outcomes for children and young people. The role of the Children's Trust is to challenge us all to work together and to deliver the best possible services and outcomes.

To do this effectively the Trust needs to:

- Understand the data and see Bradford's performance in light of what is happening in the region and nationally.
- Provide leadership and scrutiny of the district's priorities as they relate to children and young people. In particular the Trust will take responsibility for the priority 'Good schools and a great start for all our children'.
- Make sure that partners are working together and that resources are being used to the best effect.
- Set the strategic direction for the development of integrated commissioning for children, young people and their families.

The priorities within the Children and Families Plan have come from consultation with children and families and our partners. We have also made use of the joint strategic needs analysis and the lifestyle survey completed by many of our young people.

- We worked with over 500 children and young people at a number of different youth voice events in the district, and also asked the Children's Commissioner to help us understand how young people feel about growing up in Bradford. We have reflected the headlines from this in the section of the plan about Growing up in Bradford today, and it is these issues that are driving the plan.
- As part of this consultation, young people worked with strategic leaders at a special Children's Trust event to enable their voices to be heard directly at a senior level. Our Youth Voice consultations have explored and enabled young people to not only tell strategic leaders of the things that are important to them, but have also facilitated and will continue to support, encourage and empower young people to work with us going forward.
- As a partnership we have also reviewed the data, looked at the outcomes and the challenges. We have compared ourselves with other similar places and with national information and set ourselves aspirational targets.

Over the last 12 months we have:

- Developed and published the Children and Young People's Plan, which sets out our district priorities for children, alongside our targets and success measures.
- Identified two key "imperatives" - school attendance and children missing that will underpin all of our work moving forward.
- Looked in depth at the impacts of poverty on children and developed some partnership priorities and actions to tackle this.
- Discussed key areas of policy that relate to children and young people, including Future in Mind and mental health, school nursing, the education safeguarding hub, and the Pathways programme.

The challenges facing us over the next 12 months

The challenges over the next twelve months are to focus on the two key imperatives and to see progress in relation to school attendance and missing children. If we can do this we believe that a number of other key outcomes, such as achievement, will begin to improve.

Our focus for the next 12 months

Over the next twelve months we will be using the Children and Young People's Plan to focus our attention to the key priorities, to monitor progress against the success measures and to use our partnership leverage to improve outcomes. We will also focus on making sure that the priorities and programmes are not delivered in isolation, but link to each other around the outcome framework. As a Board we will be focusing on the Education Covenant, leveraging in the resources of the partnership and district to support educational attainment in our schools



3. Better health, better lives

Ambition

We want all of our population to be healthy, well and able to live independently for as long as possible – with the right healthcare or support for each person, available at the right time. Our ambition is to help everyone take more control of their own health and wellbeing, to see more people taking good care of their health and fitness and to see people supporting each other to make positive changes.

Getting and staying healthy can be harder for people living on low income, in poor-quality housing or leading insecure, stressful lives. Our challenge is to ensure everyone is able to enjoy the best health they can and to have a good quality of life whatever age they are and wherever they live.

Progress on our success measures for 2020

District Plan 2020 target	Short name	Latest value	Trajectory to 2020 target
4a) Increase healthy life expectancy	Healthy life expectancy at birth (Female)	60.5	
4a) Increase healthy life expectancy	Healthy life expectancy at birth (Male)	62.9	
4b) Reduce the gap in life expectancy between the most and least deprived areas	Difference in life expectancy at birth between the most and least deprived parts of the District (Females)	7.2	
4b) Reduce the gap in life expectancy between the most and least deprived areas	Difference in life expectancy at birth between the most and least deprived parts of the District (Males)	9.6	
4c) Significantly reduce the proportion of children overweight or obese at age 10 to 11	Excess weight in 10-11 year olds	36.35%	
4d) Improve mental wellbeing and reduce high anxiety to below the England average	Self-reported wellbeing - people with a high anxiety score	18.62%	
4e) Build on success at tackling loneliness and social isolation	Proportion of people who use services who reported that they had as much social contact as they would like	51.3%	
4f) Significantly reduce causes of preventable deaths – smoking, being overweight and obesity – and increase physical activity and healthy eating	Percentage of inactive adults	31%	
4f) Significantly reduce causes of preventable deaths – smoking, being overweight and obesity – and increase physical activity and healthy eating	Smoking prevalence - adults (over 18s)	21%	

-  On track to meet target by 2020
-  Some concerns/possible delays
-  Not expected to be achieved

Overall life expectancy has not changed. Healthy life expectancy tells us the age that people remain in good general health on average. For males, that age increased by 1.4 years compared to the previous year, whilst for females it dropped by 0.5 years, meaning that on average women reported 2.4 fewer years of healthy life than men.

Two of the main factors causing preventable deaths in adulthood show a slight increase. These are smoking prevalence (the percentage of adults who are current smokers), and excess weight in 10-11 year olds. Both of these are concerning as they undermine people's health and wellbeing. Although we already have programmes in place we will need to rethink how we work with and alongside people to support them to improve their health and wellbeing.

Good things are happening here

Bradford Healthy Hearts

Bradford's Healthy Hearts campaign was developed by Bradford Districts Clinical Commissioning Groups (CCG) in collaboration with stakeholders and patients to design a programme that would change the way people with cardiovascular disease (CVD) are cared for, and to identify people at risk but not yet identified in the community. The approach has seen good results from its aim to identify and support thousands of local people at high risk of CVD, treating people with poorly managed or undiagnosed high blood pressure or high cholesterol levels. The programme set itself a challenging target, to reduce cardiovascular events by 10% by 2020, preventing 150 strokes and 340 heart attacks. This would reduce the damage and disability caused by CVD, and reduce the cost of emergency admissions for CVD - at least £4.5 million per year.

In the first two years of operation, the campaign has significantly improved the health of residents, offering nearly 21,000 health interventions to people in the Bradford area. Since the start of the campaign in 2015 there have been 211 fewer heart attacks and strokes. The programme has won national recognition for its innovative approach and is being piloted in Scotland.

Action on respiratory disease

Respiratory disease such as asthma and Chronic Obstructive Pulmonary Disease (COPD) is a significant cause of poor health and early death in Bradford District. Partners across the district, including the local authority and NHS, have prioritised respiratory health with the aim of improving health outcomes. Preventive approaches aim to reduce the numbers of young people who take up smoking and to support people to stop smoking, particularly pregnant women and smokers who are admitted to hospital; support is also targeted at workplaces with high numbers of smokers.

Programmes have also been developed to improve the health status of people with respiratory disease and reduce deaths from respiratory disease. In Airedale, Wharfedale and Craven the focus is mainly on primary care, where most people are looked after, but also to ensure that care is as joined up as possible when people do require management in hospital settings. In Bradford, a new programme - Bradford Breathing Better - is led by clinicians and will help people with long-term lung conditions to better manage their asthma or COPD.

Our achievements over the last 12 months

The Health and Wellbeing Board (HWB) is leading the delivery of the Joint Health and Wellbeing Strategy and the Health and Wellbeing Plan for Bradford and Craven. Over the last 12 months we have:

- Helped to shape the Mental Wellbeing Strategy at an early stage of development. This would ensure that the new strategy had a strong focus on prevention and early intervention to support people's mental wellbeing. It also addressed the role played by wider factors such as low-income, unemployment and poor housing in shaping people's mental health and wellbeing. The HWB received regular progress updates throughout 2016-17.
- Established a Healthy Weight Board to review and make recommendations on how best the district can halt the increasing trend of child and adult overweight and obesity.
- The November HWB meeting focused on Safeguarding. The HWB had a presentation on the national review of early deaths for people with learning disabilities and mental health needs. HWB tasked the Integration and Change Board to review the relevant data for the district (once available from the national auditors) and to report back to the HWB with an assessment of action needed to improve health and wellbeing.
- Overseen the working of the Better Care Fund. This is a joint fund established to accelerate integration between health services and adult social care systems. Its aim is to improve services and reduce delays, for example to avoid people having to stay in hospital longer than necessary. The district is performing well nationally on several measures within the Better Care Fund including reducing Delayed Transfers of Care.
- Overseen development of the Bradford District and Craven section of the West Yorkshire and Harrogate Sustainability and Transformation Plan and a joint operational plan for Bradford and Craven. Both are required under the NHS Planning Guidance for 2017-19. The joint operational plan brings together single organisation plans, and transformation plans, to improve our understanding of what is currently provided, where we have gaps and where and how resources for health and wellbeing could be better used. This will help to improve future planning and deliver value for money.
- Develop the second Joint Health and Wellbeing Strategy for 2017-2022. The strategy will be a short, focused document that addresses the major health needs and health inequalities in the district and helps to guide decisions about the use of resources. It will build on the Better Health, Better Lives section of the District Plan as this had extensive engagement and consultation in 2016, and health and wellbeing needs, identified through needs assessment and the 2016 Sustainability and Transformation Planning process.

The challenges facing us over the next 12 months

Addressing the high level of health inequality between different areas of the district and between different people remains a priority. This will be a strong theme in the next joint Health and Wellbeing Strategy being developed for 2017-2022.

There are encouraging signs for the local economy but poor child health in some areas of the district remains a challenge. For some children and young people, life chances may have been adversely affected by worsening deprivation between 2010 and 2015 (Index of Multiple Deprivation 2015) and by the rise in the rate of child poverty in 2014. This became apparent when national data was published by HMRC in autumn 2016. Some aspects of child health have been improving but others are not and it will be prioritised in the new Strategy.

Developing a sustainable, integrated approach to health and wellbeing is likely to remain a challenge for the next few years. Resources are shrinking and demand is likely to continue to grow. This will place increased demand on services unless we can improve people health and wellbeing by keeping more people healthy for longer and intervening earlier when people do become ill.

Our aim is to support people to stay well so that more resources can be used for maintaining health rather than treating illness. To support this approach the Board will lead the work to enable more people to be supported in their homes and communities for as much of the time as possible, and at the appropriate level of care.

Our focus for the next 12 months

The Health and Wellbeing Board will develop a shift in approach within the Joint Health and Wellbeing Strategy (JHWS) to develop and lead a more targeted approach to some of our long-standing health inequalities, particularly where these show clear links to area-based deprivation. For example, as we focus on reducing the high rate of early death from preventable causes we are likely to need a specific focus on the Bradford City CCG area.

In addition the Health and Wellbeing Board will:

- Agree across the sector the best use of additional central government funds to meet adult social care need. Monies were identified in the Spring budget and we are awaiting post-election confirmation at the time of writing.
- Continue to develop the Better Care Fund in 2017-19 to take further steps towards integration across Health and Social Care. Further funding for adult social care will be aligned through the Better Care Fund to ensure best use of all available resources.
- Embed the new 'Home First' approach developed in 2017 to support people to maintain their health and independence into later life and to be able to live in their own homes and communities for as long as possible with the right level of high-quality care.
- Develop tools to accompany the Strategy: a short toolkit to guide decisions about use of resources across the health and wellbeing sector and appropriate performance measures to track progress and outcomes during the strategy.
- Monitor progress on the Better Health Better Lives outcomes and the Health and the Local Health Plan which describes how people and organisations will work together to address three broad aims. The Board will receive six monthly updates on the performance of joint plans to address the three aims.
- First, to improve health and wellbeing outcomes for local people. Second, to reduce variation in the quality of care so that everyone has access to consistent standards of care and high-quality services. Third, to close the financial gap that will open up by 2021, between the projected budget available for health, social care and wellbeing, and the estimated demand and cost. The financial gap has arisen as a result of planned reductions in health and social care budgets to 2020-21 and increasing pressure as a result of an ageing population and growing demand for services.



4. Safe, clean and active communities

Ambition

We want to foster safe and resilient communities in neighbourhoods that people are proud and happy to live in. We want everyone to have the opportunity to play an active part in their community. This means working together to build strong, cohesive communities where people get on well and value each other.

Looking after the environment, helping to keep the places we live and work clean and safe, reducing waste, volunteering and getting involved locally will make Bradford District a better place to live. A clean and safe environment will promote a positive image and make the district more attractive to businesses, investors and residents.

Progress on our success measures for 2020

District Plan 2020 target	Short name	Latest value	Trajectory to 2020 target
5a) Increase the amount of household waste sent for reuse, recycling or composting to at least 60% and remain significantly above the England average	Percentage of household waste sent for reuse, recycling and composting	36.1% ¹	
5b) Reduce the crime rate and bring it in line with the Yorkshire & Humber average	Crime rate per 1,000 population	112	
5c) Reduce perceptions of worsening anti-social behaviour	Percentage of residents who think that over the last 12 months the level of Anti-social behaviour has increased	18%	
5d) Increase the proportion of people who agree their local area is a place where people from different backgrounds live together harmoniously	Percentage of people who agree that their local area is the place where people live together harmoniously	62.6%	
5e) Reduce the rate of people killed or seriously injured on our roads, and be well below the England average	Rate of people killed or seriously injured casualties on England's roads (per 100,000 population)	33.3	

- On track to meet target by 2020
- Some concerns/possible delays
- Not expected to be achieved

The crime rate has been increasing and this is largely due to improvements that West Yorkshire Police have made to crime recording practices.

The most recent data for 5c and 5d comes from the Police and Crime Commissioners (PCC) Public Perception Survey and relates to the year to 31 March 2016. After extensive consultation with the

¹ Provisional Data

police, partners and public, the PCC has developed the Your Views survey which will replace the Public Perception Survey. These questions will continue in the new survey and data is expected to become available in May/June 2017.

There were 177 people killed or seriously injured on Bradford's roads during 2016 against a target of no more than 185 (this target was set to achieve the 2024 target of no more than 124 people – a 50% reduction from the baseline of 248). The KSI rate for England for 2015 was 38 per 100,000 population.

Good things are happening here

A Community Safety Officer has been recruited to address the challenges to deliver work in regards to sexual harassment around the University and College which is underpinned by restorative principles and is gaining momentum. The aim is to increase the levels of reporting and work with those affected to identify the harm caused and support those affected.

The People Can Campaign has gained momentum with over 230 separate activities taking place across the district delivered through partnerships between communities and agencies. Social media engagement and targets were all exceeded throughout the year and a total reach (number of people who saw the post) of 58,685 was achieved.

The Annual Community Stars awards took place in December at the Midland Hotel. The awards celebrate the achievements of our active citizens and people who make a difference in our district. This year the youngest nominee was 7 years old and the eldest was 78 years old. Online voting was introduced for the first time this year and in total 5,872 votes were cast.

The Police response 'Operation Steerside' has had a significant impact and aims to reduce the four 'big killers' of speeding, lack of seat belts, driving under the influence and mobile phone use. Using data to determine where to target action in specific neighbourhoods, they have also worked with local community groups to raise awareness of specific identified driving issues. The initiative has been, and continues to be hugely successful. Since it started in February 2016, Police have apprehended over 8,780 drivers. Of those drivers 3,266 were speeding, 2,990 were not wearing a seatbelt, 766 were using a mobile phone at the wheel, 693 did not have insurance to drive and there were a further 1,068 other road-related offences. A total of 754 vehicles were also seized.

Our achievements over the last 12 months

The Safer and Stronger Communities Partnership is leading on the delivery of the Safer and Stronger Communities Plan, Ward and Communities of Interest Plans. Over the last 12 months:

- The Public Space Protection was consulted upon and implementation commenced in April 2017. This enables Officers to address issues with alcohol and drug consumption in the designated areas with the long term aim of moving people on in their lives so they don't become a 'nuisance' in the City Centre.
- The Partnership has resourced six project officers to work on key priorities including the implementation of the Public Space Protection order. Projects include working to address community cohesion, developing the white ribbon campaign and responses to anti-social behaviour on Holme Wood.
- The Restorative Justice Hub continues to thrive and the active volunteers who deliver this work have been recognised both locally and nationally. The Hub also received an Assistant Chief Constable Commendation and won the Communities Category in the Restorative Practice Living Awards.

- Total recorded anti-social behaviour incidents have fallen by 3.3% when comparing 1 April – 31 December 2016 with the same period the previous year.
- A successful £1.4 million application to the Controlling Migration Fund is key to supporting delivery on a number of the Partnership's priorities. The aim of the project is to minimise the pressures migration can contribute to in communities and within services. Projects will focus on reducing service pressure, English language development, cohesion, work with young people and work on outer estates.

The challenges facing us over the next 12 months

The Casey report highlighted a number of areas of concern regarding social integration and cohesion between communities including issues such as increasing incidents of hate crime. This is borne out in Bradford with 1,353 hate crimes reported to the year ending 31 March 2017. This represents a 40.5% increase compared to the same period in the previous year. Cultural practice that may limit the opportunities of women and children to participate in wider-community and cross-community activities, isolation especially among Muslim women, and the isolation of some indigenous communities are particularly pertinent to some of our communities and pose a challenge that needs to be addressed by the Partnership.

Although there was an overall reduction in anti-social behaviour incidents in 2016-17, it continues to be a concern in Bradford. Over previous years, the partnership has supported activities that provide opportunities for young people from different backgrounds to participate in joint events - such as through the Police Holiday Camps. Data shows a reduction in anti-social behaviour when the Holiday Camps are operating.

West Yorkshire's Police and Crime Commissioner has recognised that more attention needs to be focussed on activities that support community cohesion if our people are to live more safely in their homes and neighbourhoods and be free to go about their daily business without fear of harm. We will ensure that cohesion is a consideration in any future work that we commission.

The Joint Targeted Area Inspection (JTAI) was carried out by inspectors from Ofsted, the Care Quality Commission, HMI Constabulary and HMI Probation. The independent inspection, made special note that all of the agencies in Bradford have high aspirations for Bradford children with the provision of 'very effective services' that are 'getting the basics right'. The inspection focused on the quality of the multi-agency response to abuse and neglect in Bradford and included a 'deep dive' focus on the response to children living with domestic abuse.

The inspection found that across partners there is commitment to continual improvement to offer a wide range of high quality services to meet the diverse needs of children and families, children and parents who experience domestic abuse have access to a wide range of services to meet differing needs and that there are very effective multi-agency arrangements across the district to safeguard children and victims experiencing domestic abuse.

Our focus for the next 12 months

- Developing and implementing the Safer and Stronger Communities Plan.
- Developing our response to the Casey Review.
- Reducing the repeat victimisation rate for domestic abuse.
- Further reducing anti-social behaviour and especially driving related ASB.
- Protecting young people from child sexual exploitation (CSE). There has been an increase in CSE referrals and focus must be maintained on protecting young people, awareness raising with communities and businesses and bringing the perpetrators to justice.

- Reviewing the PSPO and its effectiveness in dealing with problem drinkers in the designated area along with a review of the current DPPO orders.
- Delivering the Changing Place project (controlling migration fund).
- Developing People Can to include a more advanced online platform and wider uptake of the initiative by partners.



5. Decent homes that people can afford to live in

Ambition

We want high-quality homes in neighbourhoods where people want to live so that everyone has a home that is right for their needs and where they can thrive.

We want to increase the rate of house building and provide a range of accommodation, from affordable homes to the higher-value housing that can attract and retain skilled workers.

It is critical to ensure that new homes are fit for the future. We want high-quality design and build standards to create homes that are energy efficient, adaptable and sensitive to future environmental and technological change.

Tackling under-occupation and empty homes will make a big contribution to meeting housing demand.

Progress on our success measures for 2020

District Plan 2020 target	Short name	Latest value	Trajectory to 2020 target
6a) Create 8,000 more home	Net number of additional homes provided	1,355	
6b) Bring down the proportion of long-term empty homes in line with the Yorkshire & Humber average	Proportion of long term empty homes in the District	1.86%	
6c) Bring down statutory homelessness to less than one household in every 1,000	Statutory homelessness - rate of homelessness acceptances per 1,000 households	2.0	
6d) Reduce the percentage of households in fuel poverty	Percentage of households in fuel poverty	13.2%	

- On track to meet target by 2020
- Some concerns/possible delays
- Not expected to be achieved

The number of additional homes provided is continuing to pick up from a low point in 2010/11. However the figure that has been given is provisional and may be changed later in the year when a detailed audit of properties has been carried out. The figure given this time last year was 1,570 but this was then revised downwards to 1,338 once it had been audited.

The number of long term empty homes has reduced significantly since 2008/09 which was the baseline year for the Empty Homes Strategy – there are now around 3,630 fewer long-term empty homes in Bradford. In the same period, the total number of properties in the district has gone up but despite this, the proportion of long-term empties has come down from 3.5% to 1.9%. The proportion of empty homes is still higher than the Yorkshire and Humber average, which is also reducing. In reality, it is unlikely that Bradford will be able to catch up and for this reason, the future target should be for the proportion to continue reducing. With more properties overall, and fewer and more difficult properties to bring back into use, it will be increasingly challenging to continue this downward trend.

The figure for the percentage of households in fuel poverty comes from the Government's Department of Energy and Climate Change (DECC) and reports the position as it was two years ago. The figure published this year (13.2%) relates to 2014 and is lower than the figure for 2013 (14.1%).

Good things are happening here

The Council has worked with Bradford Cathedral to bring a derelict building – Clergy House – back into use and also build a new state of the art building (Jermyn Court) along side it. The buildings came into operation in February 2017 providing temporary accommodation for homeless households and will significantly reduce the amount of money that the council spends on B&Bs. The residents enjoy much more suitable accommodation and get support for moving on from Horton Housing Association who manage the project as part of the Homelessness Support contract for the Council.

An innovative Private Sector Lettings scheme was introduced by the Council in November 2015, to help customers who approach the Council in housing need, particularly those who may have difficulty accessing social housing. The scheme sources private sector accommodation by engaging with private landlords, offering incentives where appropriate, and thereby enables Housing Options clients to access decent quality private sector accommodation. Up to March 2017, 222 new tenancies were created with private landlords, which helped prevent homelessness and reduce the burden on temporary accommodation. The scheme provides more choice for housing options clients, opening up the expanding private rented sector, and has been particularly effective in housing single under 35 years olds who can be limited by benefit restrictions.

Our achievements over the last 12 months

- Registered Social Landlords across the district have increased the number of affordable homes that have been delivered. In 2015/16 only 92 new affordable homes came on stream but this figure was exceeded in the first 9 months of 2016/17 with additional 120 properties built. The Council is contributing to this growth with work starting on a programme to build 157 units on 7 sites across the district by 2018.
- Funding has been secured to develop 50 units of affordable housing on a Rent to Buy basis as part of the Homes and Communities Agency's Shared Ownership and Affordable Housing programme 2016/21.
- The Council's housing service has continued the proactive inspection of high risk properties (especially flats above commercial premises). This follows on from the successful pilot exercise to tackle rogue landlords between January and March 2016. A particular focus has been fire safety and the service has continued to work with West Yorkshire Fire Service to tackle these high risk properties.
- The council's housing service has improved conditions in 947 properties. Performance has exceeded the target largely due to the increase in service requests received from tenants in the private rented sector asking for help with private sector repair issues.
- The number of Disabled Facilities Grants completions has continued to grow and was 317 in 2016/17. This is 11% higher than last year.
- The Council, working with the Better Home Yorkshire partnership, delivered 98 'hard to treat' solid wall insulation measures to households living in the Thorpe Edge and Bierley areas as part of the Tackling Fuel Poverty Programme.
- Contractors have been appointed to deliver a 69 unit extra care scheme and a 50 unit intermediate care scheme in Keighley as part of the Great Places to Grow Old programme. Funding from the Department of Health of £2.76m has been secured through the HCA to support delivery of the extra care element of the scheme.
- Positive action from the Council prevented 4,918 households who were threatened with homelessness from becoming homeless in the last year, by either assisting them to remain in their current home, or move into new settled accommodation. The number of preventions rose significantly by 49% from the previous year.

- In 2016/17 the No Second Night Out rough sleeper service supported 583 clients, of which 411 were provided with temporary accommodation, and 158 successfully moved on to other accommodation. This service was commissioned by the Council to help those at risk of rough sleeping with emergency accommodation, street outreach and cold weather provision.

The challenges facing us over the next 12 months

A key challenge over the next 12 months will be to sustain the continued growth in the number of additional homes provided in the district. The willingness of developers to build new homes is closely linked to their confidence in favourable market conditions. There remains a real question about whether current market conditions, coupled with rising construction costs and a lack of construction skills will give developers the confidence to build the additional new homes that the district needs.

Reforms to the welfare benefits system are likely to exacerbate the issues around provision of affordable homes for rent. The decision to cap support for social rented sector rents at the Local Housing Allowance for new tenants from 2016 effective in 2019, will potentially reduce rental income for Registered Social Landlords as will the proposed freeze of the Local Housing Allowance for 4 years. This will further undermine the viability of new housing developments intended for rent.

Continued welfare reform measures will have a significant impact in Bradford due to Bradford's higher proportion of larger households. The lowering of the benefit cap to £20k will affect most families that have a 3 bedroom housing need or above, and Child Tax Credits has been limited to 2 children from April 2017 for children born from that date. The roll out of Universal Credit to all households over the coming years along with the package of welfare reform measures, will compound housing affordability issues for many households, and also make it more difficult to find sustainable housing solutions for many of the households affected.

The Local Housing Allowance cap has the biggest impact on single under 35 year olds finding accommodation, as they will be limited to the Shared Accommodation Rate of £58.26 from 2019, and this applies to all tenancies signed from April 2016, so it is already affecting lettings by Housing Associations who have no suitable shared accommodation. Therefore there is an increasing challenge to engage and incentivise private landlords to house single under 35 year olds in shared housing/bedsit accommodation. Single under 22 year olds are no longer automatically entitled to housing costs via Universal Credit from April 2017, whilst there are various exemptions, this will put further pressure on the Housing Options service. Whilst there are various exemptions, this will put further pressure on the Housing Options service, as landlords across all sectors will be reluctant to let to under 22 year olds due to uncertainty over benefit entitlement and affordability.

A major shake up to the way rents are paid for Supported Accommodation is due in 2019. Due to additional housing management costs, supported housing rents are typically far higher than the Local Housing Allowance, to which they will be capped for all supported housing residents in April 2019. The Council will be awarded a grant to top up the rents of households in supported accommodation, and the detail of this new grant administration scheme will be known when a Government Green Paper is published later this year. The Council will need to react to these changes to ensure the housing needs of vulnerable people are met effectively under the new funding regime.

The Housing and Planning Act was approved in Parliament in 2016 and key elements of this will be implemented from 2017/18. This is a wide-ranging piece of legislation that will have significant impacts on a number of housing and planning activities including housing enforcement in the private rented sector. Government guidance on the new enforcement responsibilities have started to be issued with powers relating to civil penalties and banning orders due to come into force during 2017/18. These new responsibilities will significantly change the way that housing enforcement is conducted.

The Homelessness Reduction Act 2017 will place new duties on councils to prevent homelessness regardless of whether or not the household is considered to be in 'priority need'. The new legislation

is expected to significantly increase both the number of customers that the Housing Options teams will deal with, and also the volume of casework undertaken to deal with a typical case. There will also be increased pressure to source a wider range of accommodation options for people in housing need, and the Private Sector Lettings Scheme will play a key role in achieving this.

There is uncertainty concerning the level of Energy Companies Obligation ECO funding supporting work to deliver domestic energy efficiency improvements to households at risk of fuel poverty. A lack of funding is undermining the work carried out by third sector partners in vulnerable communities, such as providing home energy advice to households potentially at risk of fuel poverty. In addition, from April 2018, there will be a new requirement for most properties that are let out in the private sector to have an Energy Performance Certificate of at least band E. Initially this will only apply to new tenancies but from April 2020 this will apply to existing tenancies as well. Currently around 4,200 (nearly 11% of all private rented stock) are in bands F and G. The Council is liaising with West Yorkshire Trading Standards Service who will be responsible for enforcing this new requirement and also looking at ways to encourage and support landlords to improve the energy efficiency of their properties. The challenge, however, is that low property values may mean that landlords are reluctant to make the necessary investment and properties will be left vacant rather than being let.

Our focus for the next 12 months

- Completing the delivery of the 2015/18 affordable homes programme and looking at expanding our commitment to the 2016/21 Shared Ownership and Affordable Housing programme.
- Deliver the extra care and intermediate care schemes at Keighley using Department of Health funding.
- Continuing to tackle long-term empty homes across the district which increases the supply of homes for people to live in and improves neighbourhoods by removing potential blights.
- Tackling poor quality of housing through actively enforcing housing standards and also supporting vulnerable homeowners to carry out repairs on their properties, for instance through provision of Home Appreciation Loans.
- Responding to the new requirements and powers contained in the Housing and Planning Act which will mainly come in to effect during 2017/18. This will significantly change the way in which housing enforcement is currently carried out.
- Continued delivery of 'hard to treat' solid wall insulation measures to households living in deprived areas within the district.
- Establishing a scheme to provide heating and other energy efficiency measures to residents with chronic cold related conditions (referred by suitable health professionals)
- Promoting White Rose Energy, a not for profit local energy services company offering fair energy prices to residential properties across the region
- Proactively preparing for the additional demands of the Homeless Reduction Act 2017, ensuring that processes, procedures and resources are ready to deal effectively with the additional workload expected for the Housing Options team
- Working with private landlords to increase the supply of properties and choice to Housing Options customers
- Mitigating the impact of on-going and future welfare reform measures through preventative Housing Options casework.