

# BRADFORD DISTRICT PARTNERSHIP



## DISTRICT PLAN (2016-2020)

## ANNUAL PROGRESS REPORT

April 2017– March 2018

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# 1. Introduction and Purpose

This Annual Report highlights the achievements and ambitions of the Bradford District Partnership (BDP) during 2017-18 and provides an overview of the key challenges for the coming year.

The performance against each of the success measures in the District Plan is presented with a trajectory on how we are doing, case studies of our successes alongside the work that still needs to be done in the next year.

The Health and Wellbeing Board, as lead BDP partnership (see explanation below), which approved the BDP annual report in September 2018, has given its commitment to continue collaboration and close working across sectors and organisations in the district to deliver the District Plan.

The year ahead provides a great opportunity to build on the good work done over the last few years, while also focusing on the areas that need further enhancement. The Health and Wellbeing Board will continue to play a key role in informing policy development and facilitating joined-up working and delivery of services.

## 2. Bradford District Partnership Overview

The Bradford District Partnership (BDP) brings representatives of the public, private, voluntary and community sectors together to work to improve the quality of life for all who live in, work in and visit Bradford District. The BDP acts as the strategic body which enables partners to come together to focus on current issues and future challenges, and to co-ordinate, facilitate and challenge delivery.

The BDP's main purpose is to harness the collective resources of the district to drive delivery of the outcomes outlined within the District Plan 2016-20.

In the last 12 months the BDP has reviewed and changed its governance to ensure a more streamlined and effective approach. The BDP is made up of a number of Strategic Delivery Partnerships, with the Health and Wellbeing Board acting as lead partnership. The Health and Wellbeing Board therefore now also has overall responsibility for the strategic direction and oversight of the delivery of the District Plan, working with the Strategic Delivery Partnerships.

The District Plan sets out Bradford District's vision and priorities for action. It also provides a performance framework for accountability, while at the same time highlighting the coordinated effort needed across organisations to deliver our shared outcomes. Our outcomes are led by each of our Strategic Delivery Partnerships as follows.

Strategic Delivery Partnership	District Plan Outcome
Economic Partnership	Better skills, more good jobs and a growing economy
	Decent homes that people can afford to live in
Children's Trust	A great start and good schools for all our children
Health and Wellbeing Board (also lead BDP partnership)	Better health, better lives
Community Safety Partnership	Safe, clean and active communities
Integration Board	

### 3. District Plan Progress Overview

The Bradford District Plan 2016-2020 was developed collaboratively with partners within the BDP. The Plan sets out how all members of the BDP can do things differently, help communities to do more for themselves, work better across organisations and act proactively rather than just respond to issues. It aims to draw on the resources and activity of local people, communities, businesses and organisations across the district. For each outcome, the Plan sets out the district's ambition, describes where we are now and highlights key actions which will help us progress, as well as identifying targets that will help us measure our success.

Generally across all the outcomes there are some positive stories but also some areas which need more attention and focus.

Positive progress is being made around economic and employment factors, however work must continue on positioning Bradford in relation to the Northern Powerhouse rail, and addressing the changing retail sector. As a district we continue to increase opportunities for apprentices, and offer a range of alternative opportunities through the Industrial Centres of Excellence programmes.

There are still attainment issues that need to be addressed at Key Stage 4 but Bradford did achieve the fourth most improved progress 8 score nationally for performance at this Stage. In addition attainment at Key Stage 1 has improved. A clear focus going forward is going to be reducing our missing children, with plans currently in place for recording and following up cases.

Obesity continues to be one of the principle health issues for Bradford. This is however being tackled through funding from Sport England to transform physical activity levels in 5-14 year olds; and the district wide Healthy Bradford campaign to reduce obesity and increase health and wellbeing for all.

Crimes rates are rising across the UK, but our focus in Bradford will include crimes against vulnerable people (including domestic violence), anti social behaviour and violence against and theft from a person. Through alternate weekly collections, recycling has increased and money is being saved. However the downturn of the global markets for recyclates leaves us

with potential challenges. Bradford has welcomed being invited to be one of the five pilot areas for Government's integrated communities strategy. This is a good opportunity to promote some of the district's successful integration practices, as well as developing new approaches.

Challenges remain for the district around the number of long term empty homes, though it is hoped that Council Tax increases will encourage more landlords to invest. The district also has high levels of fuel poverty due to deprivation levels, low household incomes, and poor housing quality. This is being addressed through affordable warmth schemes including White Rose Energy as a key supplier.



## 4. Better skills, more good jobs and a growing economy

### Ambition

Our goal is a high-value, high-skill economy driven by innovative and productive businesses that delivers growth and opportunity for all. A strong and sustainable economy will generate the wealth and prosperity to enable people to enjoy higher living standards and lead healthier lives.

Action to create a vocationally-led, business-focused education and training offer will help to deliver the district's growth potential and contribution to the wider City Region economy. Greater connectivity through improved transport and digital infrastructure is also a key priority. Improving transport links with Leeds and other cities in the North and the UK will enhance our offer nationally and internationally. Moving to a zero carbon economy requires new energy generation, resource efficient businesses and investment in green infrastructure.

### Progress on our success measures for 2020

District Plan 2020 target	Short name	Latest value	Trajectory to 2020 target
2a) Increase the percentage of our working-age population in employment and get much closer to the England average	Overall Employment Rate for the whole working age population	68%	
2b) Increase the percentage of working-age people qualified to at least Level 3 in line with, or better than, the England average	Proportion of working age population qualified to at least NVQ Level 3	46.6%	
2c) Reduce CO2 emissions per capita further, and maintain below the England average	CO2 Emissions per capita (tonnes)	4.23	
2d) Reduce the proportion of population claiming out of work benefits in line with the Yorkshire & Humber average	Proportion of working age population claiming out of work benefits	10.9%	

- On track to meet target by 2020
- Some concerns/possible delays
- Not expected to be achieved

The new Economic Strategy baselines the indicators above

The latest figures for working-age employment (12 month to December 2017) do show a slight drop in employment but it is too early to see whether this is part of a trend, as it may be due to a technicality associated with Office of National Statistics (ONS) recalculating our mid-year population estimates.

Qualification levels are looking to have been approved, but these are subject to statistical fluctuations. The long term trend remains for improvement in qualification levels, roughly in parallel to regional and national improvements.

## Good things are happening here

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- Community Led Local Development Programmes for Bradford Central and Keighley secured European Structural and Investment Fund monies for programmes in two of the most disadvantaged areas of the district that aim to stimulate the local economy to deliver jobs and growth, by supporting activity that addresses local needs and opportunities. The Council is acting as accountable body, working with lead delivery partners Action for Business Ltd in Bradford and Airedale Enterprise Services in Keighley.
- District Growth Scheme - Live from the 1st April 2018, the scheme offers business rate relief to support businesses to achieve their growth plans. Reliefs will be awarded under three categories: 1.) Support for investment in new-builds or premises expansions; 2.) Bringing listed and other significant properties back into to commercial use; 3.) Support existing businesses to expand through relocation/expansion into vacant premises/floor space in our town centres.
- Northern Max – delivered at the Digital Exchange in Little Germany, this project brought together 20 digital health start-ups from across the city region. Part funded through the Ad:Venture programme, the scheme provided an intensive market-access focussed accelerator. Participating businesses received an intensive 12-week programme of focussed support at the end of which they had all secured some sort of funding/investment, tested their assumptions in live NHS and care settings, and had pitched to potential customers and investors.
- Bradford has been chosen to be a lead city in developing an innovative approach in using drones to help address challenges around such issues as environmental management, disaster response, and of course helping to position the district as a test-bed for further innovation. This will also have a positive effect for technology business/investment.

## Our achievements over the last 12 months

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The Bradford Economic Partnership (formerly the Producer City Board) is leading on the Economic Strategy. Over the last 12 months we achieved the following.

- After wide consultation and a series of workshops with stakeholders, businesses, the voluntary sector and interested individuals we developed and published the [Bradford Economic Strategy](#).
- Productivity in Bradford was the highest of any city in the north as measured by GVA per worker.
- The Economic Strategy was launched to both a Bradford and a London audience. The Bradford launch had a keynote from Sir Richard Leese, Leader of Manchester City Council who spoke about the importance of the North of England and City Regions in developing the economy, supporting transport and better connectivity. The London launch had a keynote from Rt Hon Claire Perry MP and a video presentation from the Rt. Hon Jake Berry MP. Both events had a business panel where partners discussed the economic strategy and their priorities leading from it.
- The Partnership have successfully lobbied along with other organisations for Bradford to have a rail stop on the new direct Northern Powerhouse route between Manchester and Leeds, the economic case is being developed and has been presented to Transport for the North and West Yorkshire Combined Authority.
- The City Centre Growth Scheme continues to support new business to move into the City Centre and existing businesses to grow. The last 12 months saw 11 businesses being awarded Business Rate Rebates in recognition of their job creation. The Priority Streets Scheme awarded capital grants to 2 businesses, including Tiffin Coffee which brought back into use a prominent unit in the Listed Wool Exchange building. Last year saw 66 new jobs created as a result of these investments.
- Bradford was named by Barclays as the best place to start a business in the UK.
- We have developed and are rolling out the Made in Bradford branding to endorse initiatives and provide a focus for marketing and promotion, engagement and civic pride.

- Working with other local authorities we have ensured that the Superfast West Yorkshire Broadband Programme has the resources to develop the broadband network to reach 99% of the premises in the district by 2020.
- The Light multi-screen cinema in the second phase of the Broadway Development will have been completed during summer 2018.
- We have continued to work in partnership with Canal Road Urban Village Ltd (CRUVL) in the delivery of the New Bolton Woods (NBW) Masterplan. In the last 12 months Economic Development and CRUVL have progressed the proposed development of some 3,000 sq m of retail/commercial space on the site of a former Arnold Laver depot that will anchor the new Local Centre element of the NBW scheme with work on site due to commence in Summer 2018.
- The Leeds City Region Channel 4 bid will be submitted on 11<sup>th</sup> May. Bradford would receive secondary benefits if Leeds is successful.
- The David Hockney Gallery at Cartwright Hall was awarded Highly Commended at the Museums and Heritage Awards.
- Bingley Music Live was a resounding success in it's 11<sup>th</sup> Year. This next year's line up (31<sup>st</sup> Sept to 2<sup>nd</sup> Sept) features Noel Gallagher.
- The Tour de Yorkshire (April 2017) was watched by audiences in 150 countries.
- The St Georges Hall refurbishment continues to progress well with £8.5 million of investment.
- The NEC Group were confirmed as the operating partner for the Bradford Odeon venue development, due to open in 2020.
- The Council is currently employing 143 apprentices with plans for 500 in total.
- Secured just under £10 million ESIF funding over 3 years to deliver the STEP programme to support 1,200 unemployed people back into work.
- Get Bradford Working (GBW) supported its 3,000<sup>th</sup> person into work, and is featured on the Local Government Association website as a case study of local employment and skills programmes. The case study particularly highlights SkillsHouse, and the SkillsHouse strand of GBW has now delivered over 1,000 job outcomes for local, previously unemployed people
- Shipley College was chosen as the lead partner for the new West Yorkshire Institute of Technology.
- The Joseph Rowntree Foundation Talent Management project is in its final evaluation and will be presented in Bradford in June 2018.

## The challenges facing us over the next 12 months

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- The Economic Strategy for the Bradford District 2018- 2030 set out an ambition to be the UK's fastest growing economy over the coming decade increasing the value of the economy by £4 billion and getting 20,000 more people into work, supported by 48,000 more people being qualified to NVQ Level 3.
- Getting positive inclusion in September 2018 to the strategic outline business case to the Department of Transport for NPR in advance of the decision in December 2018.
- Changing trading and economic environment for businesses in the district. Maintaining a resilient city and town centres in the face of the rapidly changing retail sector.

## Our focus for the next 12 months

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- Our new Economic Strategy for the Bradford District 2018-2030 sets out an ambition to be the UK's fastest growing economy over the coming decade, increasing the value of the economy by £4 billion and getting 20,000 people back into work.
- A Manufacturing Week is planned for October 2018 to promote the manufacturing sector to young people as worthwhile apprenticeships and careers and to make better connections between schools, colleges and employers.



- The Economic Partnership will continue to lobby hard for a City Centre Bradford station on the Northern Powerhouse Rail (NPR) route with The Leeds City Regions, stakeholders, businesses and Government. We believe that it is crucial to Bradford's future economic growth and would deliver significant additional regional benefits. The Strategic Outline Business case will be submitted in September for a decision in December 2018.
- Collaborative campaigns and Place Marketing will continue along with developing the use of the Made in Bradford brand across the district and beyond using all appropriate media channels. <http://madeinbradford.co.uk/>
- Community Led Local Development programmes – supporting the two delivery partners as the two programmes are officially launched and commissioning of delivery commences
- Launch of new enterprise support programme – to provide start-up assistance as well as support for existing businesses in city and town centres.
- Support will be given for Bradford BID development board to achieve a positive ballot outcome.
- One City Park – Over the next 12 months we will complete the appointment of a suitably qualified partner, (or consortium), through a competitive dialogue procurement procedure.
- Markets Relocation and City Village Master Delivery Plan – a Master Delivery Plan for the City Village will be completed, which will outline aspiration and delivery proposals to establish a new neighbourhood at the top of town.
- Work will continue with CRUVL on Phase 2 of the New Bolton Woods master plan and to progress the delivery of later phases of new housing on the remainder of the site.
- In it's 12<sup>th</sup> year Bingley Music Live continues to draw headline performers, This year's line up (31<sup>st</sup> Sept to 2<sup>nd</sup> Sept) features Noel Gallagher, Shed Seven and Jake Bugg,
- Work will continue on the refurbishment of St George's Hall ready for it's re-opening in early 2019.
- As part of the GXN celebrations Bradford will Bubble Up (8-9<sup>th</sup> Sept 18) with multiple watery playgrounds, a mass dance performance and a giant waterslide down Darley Street. This collaboration from arts organisations complements activities in Newcastle and Gateshead.
- Continue support for NEC Group and Bradford Live in the re-development of the former Odeon building into a Music venue.
- The publication of a Skills Plan for Bradford in January 2019 to provide a clear and well-evidenced approach to support the delivery of our Economic Strategy.
- The production of a development plan for the Industrial Centres of Excellence (ICE) programme to both expand the range of sectors covered, and increase the number of young people participating on the programme.
- Work will continue on the remaining Get Bradford Working streams that are being delivered through the ESIF funded STEP contract. The Skills Plan will also reflect the future of the programme including funding considerations. In particular, our ambitions for the development of SkillsHouse will be set out in the Skills Plan for implementation.
- Having successfully attained recognition for the City Centre in April 2017, SkillsHouse will be working to achieve Word Host status for Saltaire.
- Working with our schools, and the LEP, to ensure we support schools with the Gatsby Benchmarks and toolkit, and how this aligns to the Bradford Pathways Framework.
- Continuing to engage parents and carers with the Education Covenant and building an offer to support them and their children to succeed in and be ready for school, work and life.



## 5. A great start and good schools for all our children

### Ambition

Securing a successful future for the district depends on securing a successful future for our children. We want to make sure every child can reach their full potential regardless of where they live, cultural background or financial circumstance. This means offering the right help at the right time to ensure they are happy, healthy and achieving throughout their lives.

A good education is central to this. While we have seen improvement in educational attainment, this has not yet gone far enough. Things have to change and we want all our schools to be 'good' or 'outstanding' by 2020.

### Progress on our success measures for 2020

District Plan 2020 target	Short name	Latest value	Trajectory to 2020 target
3a) Every child to attend a school rated good or better	Percentage of pupils attending a Primary School judged good or outstanding	77.1%	
3a) Every child to attend a school rated good or better	Percentage of pupils attending a Secondary School judged good or outstanding	63.9%	
3b) Children's attainment at the age of 11 to be as good as, or better, than the England average	Percentage of pupils gaining level 4 in Reading, Writing and Maths combined (Key Stage 2)	57%	
3c) GCSE attainment to be as good as, or better, than the England average	Percentage of pupils gaining 5 A*- C grades at GCSE or equivalent including English and Maths (key stage 4)	42.4%	
3d) Keep our rates of young people not in employment, education or training significantly lower than the England average	NEET (not in education, employment or training) rate for academic age 16 to 18	2.8%	
3e) Reduce child poverty levels in line with Yorkshire & Humber levels, and in all parts of the district	Children in poverty	21.8%	

- On track to meet target by 2020
- Some concerns/possible delays
- Not expected to be achieved

Significant improvement in schools rated Good or Outstanding. Since September 2017, 38 schools have been inspected of which 2 secondary schools moved up an Ofsted grade from Inadequate to Requires Improvement; 1 secondary moved up 2 Ofsted grades from Requires Improvement to Outstanding and 2 primary schools moved up from Requires Improvement to Good. We are on track to achieve the target set for 2021 (100%) and this can be attributed to our 'Good' schools maintaining their 'Good' judgement as well as effective take up of training offered to Governors and school leaders on 'Managing Your Inspection'.

NEET performance remains strong with a variety of programmes and initiatives. These include good engagement from partners and businesses with the Education Covenant, and Industrial Centres of Excellence performing well in attracting young people and providing them with career focused pathways.

While attainment is improving in Bradford we do not yet see the improvement we need in attainment at the end of key stage 4. Attendance is also an issue. Bradford has two key imperatives: Improving School Attendance and Reducing the number of Missing Children.

## Good things are happening here

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- Bradford was awarded Opportunity Area (OA) funding receiving £11 million over 3 years to promote social mobility through a partnership approach to education. OA launched the Research School and gained DfE 'buy in' to Bradford as a City of Research through the institute of health and education research based with Born in Bradford.
- The successful Innovation Bid has been implemented for B Positive Pathways; this focuses on keeping teenagers out of care; investment into our children's homes and new models of care and is helping us to bring children back to Bradford from out of area placements.
- Launch of the Bradford for Teaching campaign. More than 200 talented teachers have chosen to start their career in Bradford in the first two years of council run bus tours taking trainees into schools. Teacher recruitment and retention is identified as a priority in Opportunity Area.
- We saw improvements in our Key Stage 1 results. Bradford has created more than 9000 additional primary school places since 2010 after successfully securing Government funding. Across secondary schools we will deliver an extra 5325 places to meet demand. Bradford Council and the NHS and health sector work effectively together on sharing information on population forecasts for future school cohorts.
- Bradford Traveller Service has established 6 centres of good practice for new arrivals.
- A new model for Prevention and Early Help was agreed.
- The Advance Manufacturing and Engineering ICE (a partnership with employers) was a finalist for the prestigious national TES Employer Engagement Award.
- The Education Covenant grew significantly with 20 Community Champions signed up; Queen's College Cambridge are providing an outreach worker to work in schools to support students to apply for higher education; Beanstalk have volunteer readers working in 28 of our Primary Schools and the Literacy Pledge was launched.
- NEET levels for our school leavers remain low.

## Our achievements over the last 12 months

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- Bradford achieved the fourth most improved progress 8 score nationally for our children's performance at key stage 4.
- 20 projects are now delivering in the Better Start Bradford (BSB) area. BSB deliver a wide range of projects that help support, inform and engage families expecting babies or with children under four, and professionals and organisations working with them.
  - Baby Steps supports expectant parents with some of the practicalities facing them, such as forming a bond with their unborn baby, recognising the baby's communication cues, manage changes within their relationships and prepare for future stresses.
  - Talking Together supports two-year-olds in communication and language development through home visits to encourage play and conversation. This helps improve children's language skills and ability to interact positively with people around them.
  - Better Start Imagine, provides free books to children under 4 in the BSB area, to help develop language and literacy skills. This has helped families to make better use of books at home, to help children develop and families to bond.

- Forest schools offers children under 4 the chance to experience and interact with outdoor and woodland spaces. This builds their confidence and resilience and also helps social interactions and language skills.
- By recruiting 2,974 young people to date, the ICE Programme has exceeded its target of recruiting 1500 young people. Bradford NHS Hospitals Trust confirmed offer of 98 placements to Bradford post 16 students.
- Reducing missing children incidents is a key imperative of the [Children's, Young People and Family Plan](#) and in Bradford we have adopted a robust partnership approach to recording and following up cases. We now have a team which includes dedicated police officer support to help us reduce this number.

## The challenges facing us over the next 12 months

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Bradford is the UK's youngest city with 26% of people under 18 and the fastest growing youth population, but we have high numbers of children living in poverty; almost 18,000 a day receive a Free School Meal.

Bradford is a City of Sanctuary and we have active inward migration. Making sure that our services respond to the needs of our diverse and changing communities provides a challenge to all partners.

School funding through the new National Funding Formula being introduced by the Government does not address the fact that funds provided to schools are not matching the rising costs that they face. Sufficiency of school places remains a challenge : we are awaiting decisions from DfE on availability of any additional capital and on the Free Schools due to be delivered in 2019 (not all sites are identified for development and no sponsor has yet been found for the Free School for SEMH.)

Continuing pressure on the High Needs Block funding for SEND is resulting in a significant challenge and our Education Health and Care Plan compliance is not yet good enough.

We face significant budget pressures on our Travel and Transport Assistance Programme and are currently seeking a partner to help us to address these.

We have rising numbers of students who are on Elective Home Education and increased permanent exclusions. We are working with DfE and other partners to counter this.

## Our focus for the next 12 months

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The implementation of major transformation programmes such as Prevention and Early Help and SEND will need to be our focus, though they are not without their risks.

We are continuing to source investment in Bradford, for example, through the [Opportunity Area](#) fund and remain focused on the Opportunity Area priorities of:

- Strengthening school leadership and the quality of teaching
- Improve literacy in the primary sector
- Broaden aspirations and support young people in to rewarding careers
- Removing barriers to learning by developing evidence for what really works

There is a national focus on vulnerable learners, which in Bradford we will need to review and focus our efforts on. For example Education and Social Care will need to work in closer partnership to monitor more closely children in Elective Home Education and children missing in Education.

There are major reforms to post 16 education to be implemented in 2020 including the introduction of a 'T' level (a technical level equivalent to A' levels); changes to learning hours and the introduction of

a 'transition' year with funding available to post 16s for 3 years. Bradford district needs to start preparing for these changes as soon as possible.



## 6. Better health, better lives

### Ambition




We want all of our population to be healthy, well and able to live independently for as long as possible – with the right healthcare or support for each person, available at the right time. Our ambition is to help everyone take more control of their own health and wellbeing, to see more people taking good care of their health and fitness and to see people supporting each other to make positive changes.

Getting and staying healthy can be harder for people living on low income, in poor-quality housing or leading insecure, stressful lives. Our challenge is to ensure everyone is able to enjoy the best health they can and to have a good quality of life whatever age they are and wherever they live.

### Progress on our success measures for 2020

District Plan 2020 target	Short name	Latest value	Trajectory to 2020 target
4a) Increase healthy life expectancy	Healthy life expectancy at birth (Female)	61.1	
4a) Increase healthy life expectancy	Healthy life expectancy at birth (Male)	61.8	
4b) Reduce the gap in life expectancy between the most and least deprived areas	Difference in life expectancy at birth between the most and least deprived parts of the district (Females)	7.5	
4b) Reduce the gap in life expectancy between the most and least deprived areas	Difference in life expectancy at birth between the most and least deprived parts of the district (Males)	8.8	
4c) Significantly reduce the proportion of children overweight or obese at age 10 to 11	Excess weight in 10-11 year olds	37.9%	
4d) Improve mental wellbeing and reduce high anxiety to below the England average	Self-reported wellbeing - people with a high anxiety score	23.1%	
4e) Build on success at tackling loneliness and social isolation	Proportion of people who use services who reported that they had as much social contact as they would like	50.3%	
4f) Significantly reduce causes of preventable deaths – smoking, being overweight and obesity – and increase physical activity and healthy eating	Percentage of inactive adults	23.3%	New measure so no trajectory possible
4f) Significantly reduce causes of preventable deaths – smoking, being overweight	Smoking prevalence - adults (over 18s)	22.2%	



-  On track to meet target by 2020
-  Some concerns/possible delays
-  Not expected to be achieved

Overall life expectancy has not changed. Healthy life expectancy tells us the age that people remain in good general health on average. For males in 2014-16, that age decreased by 1.1 years compared to 2013-15, whilst for females it increased by 0.6 years over the same period. On average women reported 0.7 fewer years of healthy life than men in 2014-16. Though overall life expectancy has not changed there is an increasing number of people with chronic illnesses which continues to create demand on the district's services. It also impacts on the economic contributions that can be made by the working age population.

Two of the main factors causing preventable deaths in adulthood show a slight increase. These are smoking prevalence (the percentage of adults who are current smokers), and excess weight in 10-11 year olds. Both of these are concerning as they undermine people's health and wellbeing. Although we already have programmes in place, we will need to rethink how we work with and alongside people to support them to improve their health and wellbeing. It is important to note that health and care outcomes are difficult to evidence and show improvements or declines as behaviour change impacts take place over very long periods of time.

## Good things are happening here

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**Keep it Out:** Preventing people from starting to smoke and helping them to quit is the single most effective way of improving health outcomes for individuals. 'Keep it Out' is a programme to combat the damage illegal tobacco does to our communities. The Keep it Out partnership between health and West Yorkshire trading standards is committed to reducing both the supply of and the demand for illicit tobacco to increase intelligence reporting and change behaviours.

**Bradford Beating Diabetes (BBD):** This programme has focussed its attention on supporting people who are at high risk of developing Type 2 diabetes to delay or prevent the onset of the disease and is supported by Bradford becoming a demonstrator site for the National Diabetes Prevention Programme. We found over 1,000 new diabetics within the first year and since starting the programme prevalence has increased from 5% to 10%. This isn't more people getting diabetes, this is people who were unaware they had diabetes and were therefore not receiving treatment. The programme has also focused on prevention of diabetes as well and has targeted over 27,000 people with interventions.

**Bradford Social work:** Bradford has been awarded over £600,000 to become a Teaching Partnership (with Bradford University, Bradford College and Bradford Council). This will help improve the overall quality of practice, learning and Continuing Professional Development amongst trainee and practicing social workers who work with both children and adults. We are the only standalone Teaching Partnership in the country.

## Our achievements over the last 12 months

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The Health and Wellbeing Board is leading on the delivery of the Joint Health and Wellbeing Strategy and the Health and Care Plan for Bradford and Craven with an additional focus on the wider determinants of health.

Over the last 12 months the following has been achieved:

- The recent CQC - Local System Review stated all within the Bradford's system understood the vision and is owned across the system. The CQC remarked on the breadth and strength of partnership here and the commitment from all towards our common ambition of keeping people happy, healthy at home.
- Bradford was awarded £3.2 million from the DfE Innovation Fund. We have created our B Positive Pathways Programme to:
  - Reduce the number of teenager's children in care through stronger edge of care work.
  - Improve our ability to provide high levels of care within our residential homes through embedding a therapeutic approach.
  - Set up two 'Mockingbird' hubs to provide support to foster carers working with children with more complex needs.
  - Our work has been recognised nationally and we were shortlisted for the prestigious MJ Award for innovation
- Retrofitting of 25 service buses and 165 school buses in the city with cleaner engine technology, provision of over 5000 electric vehicle charging points on new developments, introduction of low emission vehicles into the council fleet, setting up of fleet recognition scheme (ECO-stars) and grants for the development of electric taxi infrastructure.
- Additional investment into the prevention and early treatment of lung cancer into the Bradford's Healthy Hearts programme, and national capital investment was secured into specialist children's mental health services that will enable more young people to receive care closer to home.
- 37 primary school are involved in the Daily Mile, in June 2018, Sir Andy Murray announced a partnership with the NHS to promote the benefits of exercise to improve physical and mental health and wellbeing
- Although our care population is rising, we continue to out-perform our statistical neighbours. Our rate of Looked After Children is 66/10,000 against a statistical neighbour rate of 82. Our rate of Child Protection is 43/10,000 against a statistical neighbour rate of 53.
- We were hand picked as one of 12 Authorities to pilot the National Accreditation Scheme for Social Workers, with this comes nearly £250,000 of workforce development investment.
- Bradford Council has agreed for Children's Services to recruit an additional eight Social Workers with an investment of £450k.
- A successful bid by the local authority, Active Bradford and Yorkshire Sports resulted in receiving funding of £13m from Sport England for four years to transform physical activity levels in 5-14 year olds in under represented groups as one of 12 local delivery pilots. This will make a positive contribution to improving health, mental wellbeing, academic achievement, social development, quality of life and reducing obesity.
- The West Yorkshire Cancer Alliance's emphasis is being placed on prevention by tackling lifestyle choices which can impact on cancer. This also extends to investing in earlier diagnosis, new treatments and better support to help people live well beyond their cancer diagnosis. An additional investment of £750k for Bradford and Wakefield will enable the Bradford Lung Cancer Programme to enhance smoking cessation and allow for early identification and treatment of lung cancer.
- Bradford has been held up by West Yorkshire Police as an exemplar of good practice for our Missing Policies and Procedures. We are re-vamping our Emergency Duty Team (EDT) working hours to ensure we provide an even better service by matching shift patterns to the peak hours that vulnerable children go missing.
- Multi-disciplinary teams are in place to facilitate quick and effective discharges from hospital and minimise delays to patients. Additional community beds have also been commissioned during times of high pressure. As a result the district continues to have one of the lowest rates of delayed transfers of care (DTC) nationally and continues to minimise the use of hospital beds following emergency admission. The area was ranked 5th nationally at quarter 2 for performance against the new Better Care Fund composite measure (DTC, non-elective length of stay, access to and effectiveness of reablement/rehabilitation, weekend discharges and non-elective admissions).
- Bradford has received national attention for its Children's Home Strategy, including its specialist homes. *'9 out of 10 Children's Homes have been rated as Good or Outstanding'*



- The Bradford Crisis Care Partnership and first response services have been established which have received national recognition. Partners from the NHS, local authority, police and community organisations work together under the crisis care concordat to ensure that people who experience a mental health crisis receive the care they need from the service best placed to provide it, 24 hours a day, seven days a week.
- We are part of the West Yorkshire National pilot of Problem Solving Courts. We now have 6 families in the Problem Solving Court, more than any other West Yorkshire authority. The judiciary were very complimentary about our progress and there is a strong chance of reunification with some families.

## The challenges facing us over the next 12 months

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A range of health conditions accompanied with an ageing population in Bradford continue to add pressure and challenge to the health and care system, despite a varied approach to tackling such issues. Across the Health and Care Partnership these pressures will continue to be a priority and a focus for commissioned services across the district. The Universal Credit scheme has now arrived in Bradford. Other Local Authorities that have rolled out Universal Credit have seen an increased demand for Early Help and Social Work services. Bradford council will monitor the demand for services in Bradford.

We need to ensure the environment in which people are living, learning and playing is the best it can be. Areas of poor air quality are often linked to the highest areas of deprivation, adding an additional challenge to health improvement in these areas. A range of ambitious and far reaching air quality improvement measures will be needed to further improve air quality in these areas. Deciding on what these should be and how they can be funded and implemented will be a key challenge for the district.

Addressing the high level of health inequality between different areas of the district and between different people remains a priority. There are encouraging signs for the local economy but resources are shrinking and demand is likely to continue to grow, such as, we want children to remain with their birth families, with extended families if this is not possible and in family foster care in preference to residential care when family are not available.

Our aim is to support people to stay well so that more resources can be used for maintaining health rather than treating illness. To support this approach the Board will lead the work to enable more people to be supported in their homes and communities for as much of the time as possible, and at the appropriate level of care. Developing a sustainable, integrated approach to health and wellbeing is likely to remain a challenge for the next few years.

## Our focus for the next 12 months

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Consolidating the Prevention and Early Help offer to provide the right service at the right time to children and families in partnership with other agencies and our communities is a priority. Bradford recruited 72 new foster carers in 2017/18, however, with numbers rising; we still need to recruit around 100 further foster carers. This will place increased demand on services unless we can improve people's health and wellbeing by keeping more people healthy for longer and intervening earlier when people do become ill. For example, a review of services for children with disabilities: a report has been compiled to provide options to identify the required savings of £400k.

Practice support from the Ministry of Housing, Communities and Local Government on Families First was very complimentary about our work seen in June 2018. However, they have asked Bradford to continue to identify and support more families who would benefit from this focussed work.

The Bradford Low Emission Strategy will determine the next steps to be taken to improve air quality on the most polluted roads in the city and updating the Strategy to ensure continual improvement in air quality across the wider district.

Developing a sustainable, integrated approach to health and wellbeing is likely to remain a challenge for the next few years. Resources are shrinking and demand is likely to continue to grow. This will place increased demand on services unless we can improve people's health and wellbeing by keeping more people healthy for longer and intervening earlier when people do become ill.

The Bradford and Airedale Health and Wellbeing Board have collectively agreed to focus on the wider determinants of health recognising that health conditions are not single issues. The Board will lead the work to enable more people to be supported in their homes and communities for as much of the time as possible, and at the appropriate level of care.



## 7. Safe, clean and active communities

### Ambition

We want to foster safe and resilient communities in neighbourhoods that people are proud and happy to live in. We want everyone to have the opportunity to play an active part in their community. This means working together to build strong, cohesive communities where people get on well and value each other.

Looking after the environment, helping to keep the places we live and work clean and safe, reducing waste, volunteering and getting involved locally will make Bradford District a better place to live. A clean and safe environment will promote a positive image and make the district more attractive to businesses, investors and residents.

### Progress on our success measures for 2020

District Plan 2020 target	Short name	Latest value	Trajectory to 2020 target
5a) Increase the amount of household waste sent for reuse, recycling or composting to at least 60% and remain significantly above the England average	Percentage of household waste sent for reuse, recycling and composting	37%	
5b) Reduce the crime rate and bring it in line with the Yorkshire & Humber average	Crime rate per 1,000 population	122.8	
5c) Increase the proportion of people who agree their local area is a place where people from different backgrounds live together harmoniously	Percentage of people who agree that their local area is the place where people live together harmoniously	No data collected in 2017/18 by WY Police – see explanatory note below.**	
5d) Reduce the rate of people killed or seriously injured on our roads, and be well below the England average	Rate of people killed or seriously injured casualties on England's roads (per 100,000 population)	35.8	

- On track to meet target by 2020
- Some concerns/possible delays
- Not expected to be achieved

Crime rates in Bradford have been rising steadily as they have across England and Wales since measures were introduced to record all reported crime in 2015/16. Since 2015 crimes in Bradford that have seen the highest volumes are violence against the person, theft from the person and criminal damage. Crime against vulnerable people, including domestic violence, remains an issue and domestic violence incidents have increased by 14% in the last year. Levels of anti social behaviour (ASB), especially in city and town centres continue to be a concern and 54% of people in Bradford think there is an issue with ASB compared with 47% in West Yorkshire.

\*\*Percentage of people who agree that their local area is the place where people live together harmoniously - West Yorkshire Police undertook a review of this performance measure during 2017

and therefore did not collect any data during that year. The measure was then revised in January 2018 to 'Do people from different backgrounds get on well together in your local area?', measured via the Police and Crime Commissioner Survey. The base measure for Bradford is 49.5% compared to West Yorkshire 54.5%. It is expected that a target for Bradford will be set in July 2018 (after a full year's data has been collected), to achieve the West Yorkshire average.

It is also worth noting that the performance measure of reducing perceptions of ASB is no longer measured by West Yorkshire Police. This measure has therefore been archived.

## Good things are happening here

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Bradford has been chosen to be a lead city in developing an innovative approach in using drones to help address challenges around such issues as environmental management, disaster response, and of course helping to position the district as a test-bed for further innovation. This will also have a positive effect for technology business/investment.

Further work has been undertaken to reduce the environmental impact of waste, with the development of a medium to long term waste strategy developed and implemented.

Due to the success of the mini grants to support Big Lunches and Great Get Together events, this is being repeated and has also been featured on the Eden Project website and with the LGA as a good practise case study.

Bradford has been selected by MHCLG to be part of the integrated communities area-based programme. As part of the Area based programme Bradford will draw down additional resources to help address challenges and share learning and good practise.

The Safer and Stronger partnership also took a decision to split into two separate entities. The Safer Communities Partnership will focus on community safety and the Integration Partnership will focus on integration and related stronger communities work. This will provide a stronger response to each of the issues, though both partnerships will work closely together.

## Our achievements over the last 12 months

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The Safer and Stronger Communities Partnership has been leading on the delivery of the Safer Communities Plan, Ward and Communities of Interest Plans. Over the last 12 months we have:

- Worked closely with communities to transfer council assets into community ownership and management.
- Successfully transferred to alternate weekly collection for bin collections for domestic waste collection, increased recycling and progressed rural alternate weekly collection.
- There has been positive work on reducing littering through enforcement in the city centre and increases in our enforcement of fly tipping.
- Bradford has been selected by MHCLG to be part of the integrated communities area-based programme.
- Since the implementation of the Public Spaces Protection Order (PSPO) in May 2017 alcohol has been confiscated 466 times. There were 555 alcohol incidents recorded by the Police for the period 1st April 17 – 31st Dec 17. This is a 25% reduction on the same period the previous year. The reduction for the city centre at 35% is greater than the district as a whole. There have been five Notices of Offence issued for breach of the PSPO and these have been followed up with a request that they pay a fine of £100.

- £1.4 million was received from the Controlling Migration Fund and has enabled a variety projects and programmes to develop to help address the impact of migration in key areas, including work on the outlying estates and early intervention work with Eastern European families, helping to reduce absenteeism and increase attainment in schools.
- The Neighbourhood Hub in Sir Henry Mitchell house brought together the existing hub with the police partnerships team including the new stronger communities' engagement officers.
- Last year 97 Big Lunches were supported by the Safer and Stronger Partnership through mini grants.
- The number of volunteers and volunteer placements increased significantly throughout the year.

## The challenges facing us over the next 12 months

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**Safe:** In addition to funding cuts across the police, council and partners, crime is also changing and the work of community safety partnerships is becoming more complex. In partnership with the public, the Community Safety Partnership will focus on:

- Improving the proportion of the residents of Bradford who feel safe in their local area.
- Find more effective ways to combat anti-social behaviour, particularly poor standards of driving across the district.
- Improving the way Integrated Offender Management is delivered to prevent crime and reoffending.
- Review our strategy to tackle drug and alcohol abuse.
- Implement new operational approaches to tackle organised crime.
- Reduce the number of first time entrants into the criminal justice system.

### Clean:

- The uncertainty and downturn of the global markets for recyclates is likely to have an impact on the value of recyclates and we need a clear strategy to help mitigate those risks.
- Contamination of kerbside collected recyclates is high, reducing recycling rates and adding significant cost pressures to the Council.
- Resources available for reactive street cleansing continue to reduce.

**Active:** Diversity is a strength, enabling the district to benefit from different skills, knowledge and experience and from the opportunities offered by extensive international links. However, it also presents some significant challenges; for example:

- The district has the third highest level of residential segregation between White British and BAME (Black, Asian, Minority Ethnic) residents in the country.
- High proportions of schools are classed as being segregated.
- Economic participation among some groups is low, particularly among BAME women.
- Anecdotal evidence suggests that many people feel unable to speak freely about issues of cultural norms and behaviours and rights and responsibilities and potentially this can present fertile ground for extremist narratives to take hold.
- There is a large number of people that don't speak English well or at all in some of our communities.

### **Safe:**

Improve public confidence in the Bradford Community Safety Partnership:

- The importance of public confidence is at the heart of the work of Bradford Community Safety Partnership and we will be working towards an improvement in public confidence over the coming year through campaigning and improved communication.
- Using the findings from the Police and Crime Commissioner's 'Your Views' survey we will focus on the key community safety issues for Bradford residents.
- The Community Safety Partnership will be reviewed and reinvigorated with a focus on performance and outcome based delivery.

Tackle domestic abuse and sexual violence:

- Continue to commission and deliver services which meet the needs of victims of domestic abuse and sexual violence.
- Continue to target our early interventions to help reduce instances of domestic abuse and sexual violence.
- Strengthen the approach to delivering services that are focused on supporting children affected by domestic abuse.
- Communities and professionals have greater awareness of how to recognise, respond to and recover from domestic abuse and sexual violence.

Tackle crime and reoffending

- Dismantle serious organised crime groups and disrupt individuals involved in serious criminality.
- Tackle violent extremism.
- Reduce the risk of being a victim of residential burglaries.

Tackle anti-social behaviour

- Improve the service received by victims of anti-social behaviour by conducting a review of how partners should respond to anti-social behaviour.
- Continue to reduce the number of anti-social behaviour incidents.
- Address issues of nuisance and the anti-social use of vehicles including standards of driving and respect on the roads.
- We will look to increase our enforcement footprint by extending Community Protection Notice (Warning) powers to Wardens, ASB and PSPO staff.
- Continue to strengthen Neighbourhood Policing across the district by developing stronger relationships with communities with a focus on preventing crime.

### **Clean:**

- Increase the percentage of household waste that gets recycled.
- Work in partnership to lower the number of fly-tipping, dog fouling and littering incidents.
- Increase the successful prosecutions for fly-tipping, dog fouling and littering and work with Keep Britain Tidy and the Council's marketing department to run hard hitting, sustainable campaigns to deter people from committing these offences.

### **Active:**

- Address the issues of barriers to both integration and to all groups of people having the same life chances.
- Encourage and facilitate opportunities for integration as a general ethos across our work in the district.

- Bradford is working with MHCLG as one of five Integrated Communities Pilot Areas and focus will be on developing and delivering interventions that respond to the challenges in the Integrated Communities Strategy and sharing 'good practice'.
- We will invest more in our 'People Can' campaign to encourage neighbourliness, volunteering, community action and support with finding resources.





## 8. Decent homes that people can afford to live in

### Ambition

We want high-quality homes in neighbourhoods where people want to live so that everyone has a home that is right for their needs and where they can thrive.

We want to increase the rate of house building and provide a range of types of accommodation, from affordable homes to higher-value housing that can attract and retain skilled workers.

It is critical to ensure that new homes are fit for the future. We want high-quality design and build standards to create homes that are energy efficient, adaptable, and sensitive to future environmental and technological changes.

Tackling under-occupation and empty homes will make a big contribution to meeting housing demand.

### Progress on our success measures for 2020

District Plan 2020 target	Short name	Latest value	Trajectory to 2020 target
6a) An additional 2,476 new homes delivered per annum, in line with our Core Strategy	Net number of additional homes provided	1552	
6b) Work towards closing the gap with the West Yorkshire average on the proportion of long term empty homes	Proportion of long term empty homes in the district	1.86%	
6c) Ensure statutory homelessness remains below the England average	Statutory homelessness below the England average	1.99	
6d) Reduce the percentage of households in fuel poverty	Percentage of households in fuel poverty	15%	

- On track to meet target by 2020
- Some concerns/possible delays
- Not expected to be achieved

The target to deliver 8,000 new homes by 2020 equates to an annual figure of 2,476. In 2017-18, 1,552 new homes were provided – this figure will be verified and confirmed later in the financial year.

The proportion of long term empty homes in Bradford District has reduced significantly from 3.58% in 2009 to 1.86% in 2017. There are now around 3,650 fewer long term empty homes in the district. This said, Bradford still has one of the highest proportions of empty properties in the country (303 out of 311 local authority areas), which is probably attributable to housing market conditions and depressed property values in some areas of the district. Against this background, it is not feasible for the proportion of empty homes to come down to the same level as for Yorkshire and Humberside – this would require another 1,600 properties being brought back in to use. We will therefore focus on continuing to close the gap in the proportion of empty properties with the other West Yorkshire authorities. This will still be a challenge for the Council and its partners, because with more properties



overall, and fewer and more difficult properties to bring back in to use, it will be increasingly challenging to reverse this downward trend.

Fuel poverty continues to be a significant issue in the Bradford District. The latest figures available from the Department for Business, Energy and Industrial Strategy show that 30,380 households in the district were considered to be in fuel poverty in 2015, which at 15.0%, is significantly higher than the national figure of 11.0%. The latest fuel poverty figure also shows an increase from 13.2% in 2014, which had fallen from 14.1% in 2013. Bradford has a relatively high level of fuel poverty due to the high level of deprivation in parts of the district, combined with low household incomes, and poor quality of dwelling stock.

## Good things are happening here

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In October 2017, the Council celebrated handing the keys over to the tenant of the 200<sup>th</sup> new home at Cliffe Lane in Baildon. Since 2010, the Council has been building new affordable homes as part of a programme shared with other Registered Social Landlords. The properties are modern and spacious and benefit from energy efficiency measures to help minimise running costs to tenants. The new homes are partly funded by grants from Homes England and are managed on the Council's behalf by Incommunities.

Partners work together to support the homeless, including Bridge, Emmaus, Riverside, Cyrenians and West Yorkshire – Finding Independence (WY-FI). For example Bevan Health Care provides health care for the very vulnerable, including supporting a street medicine team. Bevan also has a Pathway Team which is a dedicated group of Health and Social care professionals to assist patients who are homeless or vulnerably housed. They ensure that the appropriate discharge plans are put into place for each patient for when they leave hospital. Another key partner is the Salvation Army which operates a Day Shelter, which provides basic support needs for rough sleepers such as food and clothing, and access to a computer suite.

## Our achievements over the last 12 months

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We have delivered 188 new affordable homes, mainly as part of the 2015/18 Affordable Homes Programme which has been agreed between Homes England, the Council, and other Registered Social Landlords (RSL's) in the district. The Council has contributed to this by completing developments at Ripley St in West Bowling (Phase 2) and Cliffe Lane West in Baildon (Phase 1), with Phase 2 completing shortly.

We have started the development of an extra care scheme that will provide 69 units in Oakworth, Keighley alongside the development of a residential facility. Funding from the Department of Health of £2.76m has been secured through Homes England to support the delivery of the extra care element of the scheme.

We have improved conditions in 1,012 private sector properties through a combination of financial assistance to homeowners, and enforcement activity, to ensure that private rented accommodation meets basic health and safety standards. The Council's housing standards team have successfully removed over 4,600 identified hazards by responding to calls from private tenants and also through proactive work to inspect high risk properties, such as flats over shops.

We have actively promoted financial assistance for vulnerable homeowners to carry out essential repairs and improvements to their properties. This has resulted in a 70% increase in enquiries and a 21% increase in the number of homeowners receiving assistance in the last year, with more in the pipeline.

We have delivered around 330 adaptation schemes for people with disabilities to support them living in their own home. While this number is similar to the amount of adaptations delivered last year, it represents a 66% increase compared with 2013/14.

We have opened 8,659 homelessness prevention cases in the Council's Housing Options team.

Through the No Second Night Out (NSNO) service we have assisted 739 people who are rough sleeping or at risk of rough sleeping. NSNO also provided emergency accommodation for more than 150 people over the winter period when the temperature fell below zero. This led the service to be able to secure 'long term accommodation' for 67 cold weather clients.

The Private Rented Sector Lettings Scheme generates housing options in the private sector for customers who cannot access social housing for a variety of reasons. Last year, 150 new tenancies were created through the scheme, exceeding the initial target of 100 p.a.

We have resettled 110 vulnerable refugees in the district on a fully-funded basis through a Home Office scheme. The scheme is delivered in partnership with Horton Housing Association.

Over 930 people were supported per quarter to access housing related support via a range of commissioned partners such as Horton Housing, Cyrenians, Langley, and Centrepoin. This included support to victims of Domestic Violence.

A multi-agency response was provided via Bradford Cares, to address the issues of rough sleeping and begging within the city centre. During the year, partners approached rough sleepers and beggars in the centre and assisted them in engaging with the services on offer.

## The challenges facing us over the next 12 months

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Delivering housing growth within the district to meet the target of 8,000 continues to be a challenge, as it is reliant on market forces. Partners including registered social landlords and the Council are helping to contribute to this with a new build programme delivering much needed affordable homes.

There continues to be insufficient investment in ageing private sector stock. The extent of this was highlighted in a stock modelling exercise carried out in 2015 which estimated that 18% of all private sector housing and 27% of properties in the private rented sector have at least one of the highest levels of housing hazards, giving an estimated cost of £78 million to mitigate these hazards. Whilst there is active promotion of the availability of financial assistance for homeowners and enforcing housing standards in rented accommodation, there is an ongoing need to coordinate resources more effectively between health and housing agencies. This is due to the cost to NHS services of people living in homes that are hazardous for health – for instance due to the increased risk of falls, and issues linked to damp and excess cold.

Nationally, there is an increased focus on the private rented sector which is reflected by a number of changes in the law that have come in to force recently. In particular, using powers in the Housing and Planning Act, the Council can now issue Civil Penalties of up to £30,000; a new national database of rogue landlords has been introduced; and the mandatory licensing of Houses in Multiple Occupation (HMOs) is being extended. In addition to the challenge of resourcing the rollout of these new measures, it will be necessary to monitor the impact of these changes to see if they increase compliance with housing standards. Other changes have also been introduced to improve standards generally, which include a restriction from 1<sup>st</sup> April 2018 on landlords starting to let out properties with an Energy Performance Certificate below a E rating – this will be rolled out to all tenancies, including existing ones, from April 2020.

With homelessness increasing nationally the government launched the Homelessness Reduction Act 2017 in April 2018. Locally, we have experienced a rising trend of homelessness with a 140% increase in homelessness acceptances since 2010 and 180% increase in the Prevention Case load.

The Act requires local authorities to focus greater efforts on preventing homelessness and introduces a set of measures to reduce homelessness. In addition to improving quality of advice and increasing protection for single people, it requires local authorities to join up services to provide better support, invariably working with partners to make this happen. Its introduction will result in greater pressure on existing services and may lead to an increase in workload for partners. During the first 4 weeks of operation the Housing Options team has already experienced longer interview and assessment times due to the requirement to follow a lengthy client assessment process and the completion of comprehensive Personal Housing Plans for applicants approaching the Council for assistance.

In June 2018, Bradford District will move to full service Universal Credit which means that most working age people in the district will have to claim this benefit. Building on a number of other welfare reforms over the last few years, this may have an impact on some claimants and their housing needs. Bradford Council is working with the Department of Works and Pensions and other partners, such as Incommunities, to support people moving on to Universal Credit, and the DWP is also providing targeted briefings for private sector landlords to alert them as to how Universal Credit will affect them and their tenants.

The Government consultation for the new national Energy Companies Obligation (ECO3) scheme has recently concluded. This scheme will be the main provider for funding of retrofit energy efficiency measures for residential properties, and is due to start in the autumn of this year. There are concerns that funding levels will be reduced for some hard to treat measures such as “Solid Wall” and “Room in the Roof” insulation which could present a challenge in Bradford, as many of the areas within the district with the highest levels of fuel poverty have dwelling stock dominated by properties that could benefit from these types of improvement measures.

## Our focus for the next 12 months

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- Launching the restructured Housing Partnership to develop the voice and influence of the sector. The Partnership will also review the Housing and Homelessness Strategy.
- Complete the delivery of the 2015/18 affordable homes programme and look at expanding our commitment to the 2016/21 Shared Ownership and Affordable Housing programme.
- Deliver the extra care and intermediate care schemes at Keighley using Department of Health funding.
- Work with developers to help address any stalled housing sites in a collaborative way.
- Continue to tackle long-term empty homes across the district – from April 2019 a higher rate of Council Tax will be charged for long-term empty properties which may mean more owners seek help to bring their properties back into use.
- Improve our efficiency in delivering adaptations for people with disabilities, in order to maximise the use of an increased funding allocation.
- Tackle poor quality housing through actively enforcing housing standards through a mix of responding to issues raised by tenants, and by proactively identifying and tackling issues in high risk areas for all accommodation types.
- Implement extended HMO licensing by identifying properties that meet the new wider criteria.
- Roll out the use of new powers for the Council contained in the Housing and Planning Act.
- Implement the Homelessness Reduction Act 2017 with greater focus on partner support and joining up of services.
- Reduce the use of costly and inappropriate use of B&B hotels with a greater focus on early intervention, partner support and joining up of services.
- Plan the implementation of the government’s new model of funding for short term supported housing (to be launched in 2020) preceded by a supported housing needs assessment.
- Join up services better which provide housing support to those with physical disabilities.
- Enhance and expand the highly successful private sector lettings scheme.
- Launch the new Social Housing Allocations policy and provide an improved IT system for use by Registered Provider partners.

- Pilot a Housing First model which aims to provide a settled home for those with complex needs and intensive support requirements for as long as necessary.
- Support the Leeds City Region backed Better Homes Yorkshire programme which offers Local Authority backed domestic energy efficiency measures to private sector households throughout the region.
- Work in partnership with neighbouring local authorities to deliver further initiatives to address fuel poverty, and promote affordable warmth in the district. This includes partnerships with companies such as White Rose Energy - a not for profit energy services company providing fair energy tariffs - and Energy Repayment Loans which support owner occupiers to benefit from energy efficiency measures.