1. **Policy Discussion: ‘Prevention and Early Intervention Area Hubs’**

1.1 At each of its last few meetings the BDP Board has been discussing delivery of the District Plan from a prevention and early intervention perspective. A common theme of multi agency area working from a locality perspective has spanned all discussions and it was felt this needed further exploring with a view to connecting the thematic work together.

It has been agreed that a project should be commissioned to better understand the range of work currently taking place, and get recommendations on potential models of locally planned and delivered prevention and early intervention. This would need to include referral routes and how existing provision could be better connected. The ultimate goal is better outcomes for individuals in the district and reduced demand.

Peopletoo were the successful bidders in a tendering process led by the Council, Bradford CCGs, WY Police and Incommunities. Representatives from Peopletoo attended the meeting, to meet the Board and get a fuller understanding of the brief they needed to meet. More information on the organisation can be found on their web site - [http://www.peopletoo.co.uk/](http://www.peopletoo.co.uk/).
Mark Gray will be the lead on the work, with support as required from Maggie Kenney and Steve Woodhead. They will base themselves in Bradford for much of the project, and aim to meet with partners as soon as possible to start developing a picture of both existing work and ambitions for the future. They will also ensure they review available data, using Born in Bradford information as a starting point. A project plan will be prepared and shared with partners, and a steering group set up of core members (in the first instance this will be Scott Bisset, Ali Jan Haider, Steve Hartley, Adrienne Reid and Cllr Val Slater). A weekly highlights report will be produced to be shared more widely with stakeholders. This will allow all key personnel to influence the evolving work.

Some of the areas that Peopletoo confirmed they would be considering are:

- That current work will continue during the period of this project, and that this needs to be reflected – e.g. the Children’s 0-25 hubs.
- Assessing whether current commissions are based on the ‘right narrative’.
- Opportunities for joining up services, where there might be duplication across agencies.
- Looking at individuals in the context of their communities.
- Reflect the nuances that service providers bring and the consequent impact on the individual.

The Board are keen to ensure that the recommendations from the work include some actions/insights for the Board themselves to focus on to help improve the outcomes for the district.

The close of the project coincides with the next BDP Board meeting on 22 September. Peopletoo will therefore attend this meeting and give a presentation on their findings and recommendations, alongside a more formal report.

1.2 Actions:

- Peopletoo to commence the project with immediate effect and attend the next Board meeting with their report and recommendations. Ensure the recommendations include actions/insights for the Board to focus on.
- Board members to contribute to the project as requested by Peopletoo, and provide feedback on the developing project as appropriate.

2. District Plan Board Commitments – Bradford CCGs

2.1 Bradford’s CCGs provided an overview of what they are doing to meet the Board’s commitments outlined in the District Plan. It was highlighted that the three CCGs in the district now have a single Chief Officer and Finance lead and team, to support them, making communications and working arrangements more streamlined. Staff support and development has been put in place to support the transition to the new arrangements.

There is now a greater focus on accountable care with two Accountable Care bodies now in place – AC Bradford (led by Liz Allen), and AC Airedale, Wharfedale and Craven (led by Sue Pitkethly). The accountable care system will facilitate transformation across Bradford and create common approaches to challenges that are faced - such as quality in treatment standards and preventing ill health.

Resource is going into social prescribing and through a community connectors programme led by HALE. This is to reduce avoidable presentations to GPs and A&E departments by connecting people to non-medical and community support services.
Work on integrated commissioning has also begun around mental health, disability, substance misuse and continued healthcare. A meeting in July will establish the governance mechanisms for the integrated commissioning team, with a report going to the Health and Wellbeing Board and the Integrated Commissioning Group, to enable progress to be made by the end of July 2017.

3. **Annual General Meeting**

3.1 **BDP Annual Report (District Plan Performance)**

The Board received the Annual Report for comment and consequent approval. The report was prepared by each of the Strategic Delivery Partnerships as a summary of their work over the last 12 months, and their intended focus and actions for the next year. It also highlighted progress on each of the success measures in the District Plan. The report was welcomed by the Board, with specific comments being made on each chapter and some minor amends requested.

This will be fed back to the partnerships for an update, with the completed report then published on the BDP web site.

A status on the success measures which were rated as ‘not expected to be achieved’ was requested, to ensure that the Partnerships were actively progressing work on those areas, and to check accountability.

There was also discussion over the benchmark data within the District Plan. In some cases comparing with the region gives a false view of our progress. For example the Safe, Clean and Active Communities outcome on reducing crime, where North Yorkshire have the lowest crime rate in the country. A perspective on these measures and their benchmarks needs reviewing.

3.2 **Actions:**

- Kathryn to feed comments and amends back to the Strategic Partnership lead officers. Once updates have been made, Kathryn to publish the Annual Report on the BDP web site.
- Strategic Partnerships to provide a status on District Plan measures which currently are not expected to be achieved by 2020.
- Assess the benchmark data for the District Plan success measures.

3.3 **BDP Board Forward Plan 2017/18**

The following requests were made by the Board as areas of work to cover in their future meetings.

- Prevention and Early Intervention Hubs - this should be a standing item at all meetings. The next meeting would focus on the outcome of the current commissioned work, and consequent meetings on the recommendations that come from it.
- Housing - the Housing Partnership is resuming its regular meetings. The chair (Shelagh O’Neill) to be invited to the September meeting to lead a discussion on housing alongside Incommunities.
- Education improvement - once the new chair of the Education Improvement Strategy Board is in place, they should be invited to lead a conversation on education improvement. The Board are keen to know what the rest of the district can do to support primary and secondary education.
- Economy – it was acknowledged once again the role the economy plays in realising all of the priorities in the District Plan. Once the new economic strategy has been signed off a discussion should be held at this meeting to discuss those links better.
• Crime – further conversation to be led by Scott, on links between the Police and Crime Plan and Bradford’s District Plan. This would include a view on comparative data and an update on performance progress.
• Healthy Bradford Board – this Board looks at obesity/healthy weight, and will soon be developing a new strategy. The BDP Board were interested in finding out more about this work as it links closely with their prevention and early intervention agenda.

3.4 **Actions:**
• Kathryn to arrange the meeting agendas according to the items above.

3.5 **BDP Board Membership Review**
An education representative is needed to join the Board. It was suggested that someone should be nominated from the Education Improvement Strategy Board. It was also felt that there wasn’t a strong enough private sector presence, so it was requested that the Chamber be encouraged to increase their engagement. All current members were asked to prioritise the meetings, and to send a sub when they themselves cannot attend.

3.6 **Actions:**
• Cllr Hinchcliffe to speak to Sandy Needham about on going engagement.
• Education representative to be invited to join the Board – as part of the requested agenda item for a future meeting.
• All members to ensure they have a deputy for those meetings they cannot attend.

3.7 **Support and Funding for BDP**
The Council has to date provided all staff costs and time, in supporting the wider Bradford District Partnership. The AGM is an annual opportunity to assess this situation and establish if this should continue, or whether partners would be required to offer support. It became apparent that members were unclear on the detail of the work that is undertaken and therefore what support could be offered. It was agreed this would be provided and a further conversation be had at a future time.

3.8 **Actions:**
• Kathryn to prepare a list of tasks that the Council undertakes in supporting the BDP, as a means of ascertaining where partners could potentially contribute.

4. **Next meeting**

4.1 The next meeting will be primarily devoted to a final presentation from Peopletoo, but also include an item on housing.